

2% to 5%
Amber
>5% Red

CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

		FULL YEAR								
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%
ADULTS HEALTH & WELLBEING	Expenditure	111,548	114,553	22,155	22,188	33	115,085	114,511	(42)	(0)
	Income	(12,745)	(15,129)	(65)	(132)	(67)	(16,058)	(15,087)	42	(0)
	Net Expenditure	98,803	99,424	22,090	22,056	(34)	99,027	99,424	0	0
CHIEF EXECUTIVE'S	Expenditure	20,375	18,278	4,570	4,202	(367)	18,278	18,278	0	0
	Income	(7,700)	(7,650)	(1,913)	(1,468)	444	(7,650)	(7,650)	0	0
	Net Expenditure	12,675	10,628	2,657	2,734	77	10,628	10,628	0	0
CSF SCHOOLS BUDGET (DSG)	Expenditure	322,084	321,608	80,402	44,573	(35,829)	321,702	321,190	(418)	(0)
	Income	(322,084)	(321,608)	(80,402)	(22,608)	57,794	(321,702)	(321,190)	418	(0)
	Net Expenditure	0	0	0	21,965	21,965	0	0	0	(0)
CSF GENERAL FUND	Expenditure	123,510	129,120	32,280	69,982	37,702	134,104	132,086	2,966	2
	Income	(46,911)	(46,910)	(11,728)	(8,949)	2,779	(48,984)	(49,876)	(2,966)	6
	Net Expenditure	76,599	82,210	20,552	61,033	40,481	85,120	82,210	0	0
COMMUNITIES, LOCALITIES & CULTURE	Expenditure	111,539	114,299	25,273	19,536	(5,737)	113,028	114,299	0	0
	Income	(41,402)	(43,899)	(11,177)	(5,516)	5,661	(42,727)	(43,899)	0	0
	Net Expenditure	70,137	70,400	14,096	14,020	(76)	70,301	70,400	0	0
DEVELOPMENT & RENEWAL	Expenditure	88,906	79,961	19,990	17,461	(2,529)	82,356	83,370	3,409	4
	Income	(71,403)	(62,966)	(15,741)	(13,315)	2,426	(65,243)	(66,374)	(3,409)	5
	Net Expenditure	17,503	16,995	4,249	4,146	(103)	17,114	16,995	(0)	(0)
RESOURCES	Expenditure	263,633	263,730	65,933	82,728	(14,530)	263,170	263,170	0	0
	Income	(253,359)	(253,357)	(63,339)	(79,444)	15,220	(252,797)	(252,797)	0	0
	Net Expenditure	10,274	10,373	2,594	3,284	690	10,373	10,373	0	0
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	19,385	15,843	356	738	382	15,843	15,843	0	0
	Income	0	0	0	(506)	(506)	0	0	0	0
	Net Expenditure	19,385	15,843	356	232	(124)	15,843	15,843	0	0
TOTAL	Expenditure	1,060,980	1,057,392	250,958	261,408	(20,875)	1,063,566	1,062,747	5,915	1
	Income	(755,604)	(751,519)	(184,365)	(131,939)	83,751	(755,161)	(756,873)	(5,915)	1
	Net Expenditure	305,376	305,873	66,594	129,470	62,876	308,406	305,873	(0)	(0)

APPENDIX F - CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

2% to 5%
Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

ADULTS, HEALTH & WELLBEING		FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
A53 Commissioning and Strategy M&A	Expenditure	1,672	1,713	420	423	3	1,633	1,682	(31)	(2)	3	Vote Budget Manager: D.Cohen Budget Risk: Low Date forecast last reviewed: 30/06/2011	-2%	
	Income	(96)	(96)			0	(96)	(96)	0	0	0			
	Net Expenditure	1,576	1,617	420	423	3	1,537	1,586	(31)	(2)	3			
A04 Preventative Technology	Expenditure	82	82	0	2	2	82	82	0	0	0	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed:	0%	
	Income	(82)	(82)	0	0	0	(82)	(82)	0	0	0			
	Net Expenditure	0	0	0	2	2	0	0	0	0	0			
A05 Carers Grant	Expenditure	1,116	1,117	220	217	(3)	1,098	1,098	(19)	(2)	0	Vote Budget Manager: B.Disney Budget Risk: Medium Date forecast last reviewed:	-4%	
	Income	0	0	0	17	17	(25)	(25)	(25)	0	0			
	Net Expenditure	1,116	1,117	220	234	14	1,073	1,073	(44)	(4)	0			
A41 Personalisation	Expenditure	550	550	160	167	7	531	531	(19)	(3)	0	Vote Budget Manager: C.Hannan Budget Risk: High Date forecast last reviewed:	0%	
	Income	(550)	(550)	0	0	0	(531)	(531)	19	(3)	0			
	Net Expenditure	0	0	160	167	7	0	0	0	0	0			
A42 Older People Commissioning	Expenditure	22,940	24,957	3,700	3,731	31	24,244	24,755	(202)	(1)	2	The gross expenditure and income were both increased to allow for the Section 256 income from NHS Tower Hamlets which is to support social care expenditure. The extra funding is to support in part demographic pressures. The underspend is predominantly on residential and nursing care (£3,161k) however this is offset with supporting clients in the community in particular on domiciliary care (£3,023k).	4%	
	Income	(3,210)	(5,355)	0	(29)	(29)	(5,432)	(4,399)	956	(18)	(19)			
	Net Expenditure	19,730	19,602	3,700	3,702	2	18,812	20,356	754	4	8			
A43 Learning disabilities Commissioning	Expenditure	22,289	22,294	3,100	3,125	25	23,650	24,234	1,940	9	2	The gross expenditure is a result of supporting clients in the community, in particular on domiciliary care (variance of £1,446k).	10%	
	Income	(4,078)	(4,249)		10	10	(4,637)	(4,471)	(222)	5	(4)			
	Net Expenditure	18,211	18,045	3,100	3,135	35	19,013	19,763	1,718	10	4			
A44 Mental Health Commissioning	Expenditure	9,569	9,595	1,860	1,863	3	9,736	9,404	(191)	(2)	(3)	The increase in gross expenditure is a result of supporting residential/nursing placements predominantly and an increase in prevention and support expenditure. The surplus of income is the result of an increase in income for shared care packages which are partly funded by NHS Tower Hamlets.	-6%	
	Income	(1,617)	(1,617)	(40)	(40)	0	(1,884)	(1,892)	(275)	17	0			
	Net Expenditure	7,952	7,978	1,820	1,823	3	7,852	7,512	(466)	(6)	(4)			
A45 Physical Disabilities Commissioning	Expenditure	7,067	7,067	2,050	2,080	30	8,023	7,743	676	10	(3)	There has been an increase in the number of clients in the physical disabilities client group, which has led to an increase in gross expenditure. Part of this has been offset by income. The surplus of income is the result of an increase in income for shared care packages which are partly funded by NHS Tower Hamlets.	7%	
	Income	(1,236)	(1,236)	0	(19)	(19)	(1,491)	(1,491)	(255)	21	0			
	Net Expenditure	5,831	5,831	2,050	2,061	11	6,532	6,252	421	7	(4)			

ADULTS, HEALTH & WELLBEING		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%		
A46 HIV Commissioning	Expenditure	273	273	0	(73)	(73)	214	216	(57)	(21)	1	Vote Budget Manager: B.Disney Budget Risk: High Date forecast last reviewed:	-21%
	Income	0	0	0	0	0	0	0	0	0			
	Net Expenditure	273	273	0	(73)	(73)	214	216	(57)	(21)	1		
A50 Supporting People	Expenditure	14,526	14,527	3,730	3,734	4	14,554	14,553	26	0	(0)	Vote Budget Manager: C Kilpatrick Budget Risk: Medium Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0			
	Net Expenditure	14,526	14,527	3,730	3,734	4	14,554	14,553	26	0	(0)		
A55 Quality and Performance	Expenditure	678	682	110	114	4	695	695	13	2	0	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed:	1%
	Income	(29)	(29)	0	0	0	(34)	(34)	(5)	17	0		
	Net Expenditure	649	653	110	114	4	661	661	8	1	0		
A56 Social Services I.T.	Expenditure	356	356	0	0	0	353	353	(3)	(1)	0	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed:	-1%
	Income	0	0	0	0	0	0	0	0	0			
	Net Expenditure	356	356	0	0	0	353	353	(3)	(1)	0		
A57 Strategic Projects	Expenditure	0	0	0	13	13	0	0	0	0	0	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0			
	Net Expenditure	0	0	0	13	13	0	0	0	0	0		
A58 Technical Resources	Expenditure	444	650	40	38	(2)	650	686	36	6	6	Vote Budget Manager: K.Sugars Budget Risk: Medium Date forecast last reviewed:	0%
	Income	(1)	(1)	(25)	(26)	(1)	(1)	(37)	(36)	3,600	3,600		
	Net Expenditure	443	649	15	12	(3)	649	649	0	0	0		
A59 Corporate Services	Expenditure	761	2,125	285	284	(1)	575	575	(1,550)	(73)	0	The forecast underspend is due to a reduction in historic early retirement costs to be incurred by the Directorate, in addition the Directorate has in excess of £1m of inflation that to date has not been agreed to DMT for allocation. The forecasts for the commissioning budgets in particular are currently being scrutinised and it is likely this funding will be allocated to the this area in the future. Vote Budget Manager: P.Thorogood Budget Risk: Medium Date forecast last reviewed:	-75%
	Income	0	(48)	0	0	0	(48)	(48)	0	0	0		
	Net Expenditure	761	2,077	285	284	(1)	527	527	(1,550)	(75)	0		
A61 Business Supp & Prog Management	Expenditure	1,304	1,562	350	348	(2)	1,310	1,562	0	0	19	Vote Budget Manager: K.Sugars Budget Risk: Medium Date forecast last reviewed:	0%
	Income	(784)	(784)	0	0	0	(784)	(784)	0	0	0		
	Net Expenditure	520	778	350	348	(2)	526	778	0	0	48		
A62 Strategy and Policy	Expenditure	152	158	60	60	0	158	158	0	0	0	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed:	53%
	Income	(111)	(111)	0	0	0	(86)	(86)	25	(23)	0		
	Net Expenditure	41	47	60	60	0	72	72	25	53	0		
Commissioning & Strategy	Expenditure	83,779	87,708	16,085	16,126	41	87,506	88,327	619	1	1	Service Head: D.Cohen	1%
	Income	(11,794)	(14,158)	(65)	(87)	(22)	(15,131)	(13,976)	182	(1)	(8)		
	Net Expenditure	71,985	73,550	16,020	16,039	19	72,375	74,351	801	1	3		

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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%		
A08 Older People Mental Health	Expenditure	390	395	85	86	1	395	395	0	0	0	Vote Budget Manager: H.Green Budget Risk: Low Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	390	395	85	86	1	395	395	0	0	0		
A09 Older People Assess & Care Mngmt	Expenditure	1,788	1,814	450	456	6	1,686	1,691	(123)	(7)	0	In preparation of the Transforming Adult Social Care restructure of Adult Services (September 2011), posts are remaining vacant. Vote Budget Manager: C.Weir Budget Risk: Medium Date forecast last reviewed:	-7%
	Income	0	0	0	0	0	0	0	0	0			
	Net Expenditure	1,788	1,814	450	456	6	1,686	1,691	(123)	(7)	0		
A15 Occupational Therapy	Expenditure	1,794	1,794	320	325	5	1,801	1,820	26	1	1	Vote Budget Manager: C.Squire Budget Risk: Medium Date forecast last reviewed:	1%
	Income	(18)	(18)	0	0	0	(18)	(18)	0	0	0		
	Net Expenditure	1,776	1,776	320	325	5	1,783	1,802	26	1	1		
A16 Community Equipment Service	Expenditure	919	919	230	230	0	1,054	1,095	176	19	4	Demand for community equipment continues to exceed resources. With the increase in the population especially older people and the push to support more disabled people in the community demand continues to rise for community equipment. This position takes into account the sharing of the overspend with NHS Tower Hamlets and Barts and the London NHS Trust. Vote Budget Manager: C.Squire Budget Risk: High Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	(176)	(176)	0	0		
	Net Expenditure	919	919	230	230	0	1,054	919	0	0	(13)		
A30 Adult Resources Sub Div M&A	Expenditure	88	89	25	23	(2)	89	88	(1)	(1)	(1)	Vote Budget Manager: C.Oates Budget Risk: Low Date forecast last reviewed:	-1%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	88	89	25	23	(2)	89	88	(1)	(1)	(1)		
A31 Physical Disabilities Establishments	Expenditure	660	664	90	89	(1)	568	568	(96)	(14)	0	Vote Budget Manager: C.Oates Budget Risk: Medium Date forecast last reviewed:	-14%
	Income	(1)	(1)	0	0	0	(1)	(1)	0	0	0		
	Net Expenditure	659	663	90	89	(1)	567	567	(96)	(14)	0		
A33 Older People Day Centres	Expenditure	1,639	1,653	300	304	4	1,733	1,733	80	5	0	Vote Budget Manager: C.Oates Budget Risk: Medium Date forecast last reviewed:	4%
	Income	(37)	(37)	0	(10)	(10)	(51)	(51)	(14)	38	0		
	Net Expenditure	1,602	1,616	300	294	(6)	1,682	1,682	66	4	0		
A34 Home Care	Expenditure	6,158	6,558	1,500	1,466	(34)	6,155	5,978	(580)	(9)	(3)	The in house homecare service is focussing on the delivery of a reablement service as part of the new Customer Journey and is delivering less long term support. The number of service users receiving long term support continues to fall each month as no new referrals are being accepted and users are being transferred out of the service to externally commissioned support. Vote Budget Manager: C.Oates Budget Risk: High Date forecast last reviewed:	-8%
	Income	(97)	(97)	0	0	0	(5)	(5)	92	(95)	0		
	Net Expenditure	6,061	6,461	1,500	1,466	(34)	6,150	5,973	(488)	(8)	(3)		
A02 Disabilities & Health Divisional M&A	Expenditure	175	195	60	57	(3)	195	195	0	0	0	Vote Budget Manager: K.Marks Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%
	Income	0	(20)	0	0	0	(20)	(20)	0	0	0		
	Net Expenditure	175	175	60	57	(3)	175	175	0	0	0		

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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%				
A11 Physical Disabilities Sub Div M&A	Expenditure	93	95	15	16	1	146	66	(29)	(31)	(55)				
	Income	0	0	0	0	0	0	0	0	0	0				
	Net Expenditure	93	95	15	16	1	146	66	(29)	(31)	(55)				
												Vote Budget Manager: L.Keast Budget Risk: Low Date forecast last reviewed: 30/06/2011		-31%	
A12 P.D. Assess & Care Management	Expenditure	1,057	1,071	240	241	1	983	983	(88)	(8)	0				
	Income	0	0	0	0	0	(22)	(22)	(22)	0	0				
	Net Expenditure	1,057	1,071	240	241	1	961	961	(110)	(10)	0				
												Vote Budget Manager: L.Keast Budget Risk: Medium Date forecast last reviewed: 31/05/2011		-10%	
A13 Learning Dis Sub Division M&A	Expenditure	83	83	20	21	1	60	60	(23)	(28)	0				
	Income	(35)	(35)	0	(9)	(9)	(35)	(35)	0	0	0				
	Net Expenditure	48	48	20	12	(8)	25	25	(23)	(48)	0				
												Vote Budget Manager: D.Sheridan Budget Risk: Low Date forecast last reviewed:		-48%	
A14 Learning Dis Assess & Care Mngmt	Expenditure	951	951	240	238	(2)	862	928	(23)	(2)	8				
	Income	(79)	(79)	0	(20)	(20)	(79)	(79)	0	0	0				
	Net Expenditure	872	872	240	218	(22)	783	849	(23)	(3)	8				
												Vote Budget Manager: D.Sheridan Budget Risk: Medium Date forecast last reviewed:		-3%	
A17 Vulnerable Adults and Drugs	Expenditure	372	377	90	90	0	313	313	(64)	(17)	0				
	Income	(36)	(36)	0	0	0	(6)	(6)	30	(83)	0				
	Net Expenditure	336	341	90	90	0	307	307	(34)	(10)	0				
												Vote Budget Manager: L.Keast Budget Risk: Low Date forecast last reviewed:		-10%	
A18 Hospital Social Work Teams	Expenditure	1,147	1,163	290	293	3	1,118	1,118	(45)	(4)	0				
	Income	0	0	0	0	0	(52)	(52)	(52)	0	0				
	Net Expenditure	1,147	1,163	290	293	3	1,066	1,066	(97)	(8)	0				
												Vote Budget Manager: L.Keast Budget Risk: Medium Date forecast last reviewed: 31/05/2011		-8%	
A19 Adult Protection	Expenditure	310	352	40	43	3	352	352	0	0	0				
	Income	(42)	(42)	0	0	0	(39)	(39)	3	(7)	0				
	Net Expenditure	268	310	40	43	3	313	313	3	1	0				
												Vote Budget Manager: A.Tyrer Budget Risk: Low Date forecast last reviewed:		1%	
A23 Mental Health Sub Division M&A	Expenditure	83	83	25	23	(2)	83	90	7	8	8				
	Income	(81)	(81)	0	0	0	(81)	(90)	(9)	11	11				
	Net Expenditure	2	2	25	23	(2)	2	0	(2)	(100)	(100)				
												Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed:		####	
A24 Area Mental Health Teams	Expenditure	2,588	2,624	570	573	3	2,668	2,670	46	2	0				
	Income	(427)	(427)	0	0	0	(436)	(435)	(8)	2	(0)				
	Net Expenditure	2,161	2,197	570	573	3	2,232	2,235	38	2	0				
												Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed:		2%	
A25 Mental Health Day Centres	Expenditure	484	515	110	109	(1)	515	515	0	0	0				
	Income	(34)	(34)	0	(5)	(5)	(23)	(23)	11	(32)	0				
	Net Expenditure	450	481	110	104	(6)	492	492	11	2	0				
												Vote Budget Manager: L.A.Johnson Budget Risk: Medium Date forecast last reviewed: 30/06/2011		2%	
A32 Learning disabilities Day Centre	Expenditure	456	457	110	114	4	408	408	(49)	(11)	0				
	Income	(5)	(5)	0	(1)	(1)	(5)	(5)	0	0	0				
	Net Expenditure	451	452	110	113	3	403	403	(49)	(11)	0				
												Vote Budget Manager: D.Sheridan Budget Risk: Medium Date forecast last reviewed:		-11%	

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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%		
A37 Emergency Duty Social Work Service	Expenditure	281	284	100	103	3	314	429	145	51	37	Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed:	55%
	Income	(20)	(20)	0	0	0	(20)	(20)	0	0	0		
	Net Expenditure	261	264	100	103	3	294	409	145	55	39		
Adult Social Care	Expenditure	21,516	22,136	4,910	4,900	(10)	21,498	21,495	(641)	(3)	(0)	Service Head: K.Marks	-4%
	Income	(912)	(932)	0	(45)	(45)	(893)	(1,077)	(145)	16	21		
	Net Expenditure	20,604	21,204	4,910	4,855	(55)	20,605	20,418	(786)	(4)	(1)		
A66 Learning and Development	Expenditure	587	587	145	147	2	587	587	0	0	0	Vote Budget Manager: P.Thorogood Budget Risk: Medium Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	587	587	145	147	2	587	587	0	0	0		
A68 Supported Employment	Expenditure	20	20	0	0	0	11	11	(9)	(45)	0	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed:	-45%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	20	20	0	0	0	11	11	(9)	(45)	0		
A71 Finance Services	Expenditure	791	801	185	186	1	788	790	(11)	(1)	0	Vote Budget Manager: P.Thorogood Budget Risk: Medium Date forecast last reviewed:	-1%
	Income	(39)	(39)	0	0	0	(34)	(34)	5	(13)	0		
	Net Expenditure	752	762	185	186	1	754	756	(6)	(1)	0		
A72 Payroll On cost	Expenditure	1,554	0	0	0	0	1,394	0	0	0	(100)	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	1,554	0	0	0	0	1,394	0	0	0	(100)		
A90 Support Services Holding A/C	Expenditure	3,301	3,301	830	828	(2)	3,301	3,301	0	0	0	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	3,301	3,301	830	828	(2)	3,301	3,301	0	0	0		
A91 Adult Services Holding Accounts	Expenditure	0	0	0	1	1	0	0	0	0	0	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	0	0	0	1	1	0	0	0	0	0		
Other	Expenditure	6,253	4,709	1,160	1,162	2	6,081	4,689	(20)	(0)	(23)	Service Head: P.Thorogood	0%
	Income	(39)	(39)	0	0	0	(34)	(34)	5	(13)	0		
	Net Expenditure	6,214	4,670	1,160	1,162	2	6,047	4,655	(15)	(0)	(23)		
TOTAL FOR ADULTS HEALTH & WELLBEING	Expenditure	111,548	114,553	22,155	22,188	33	115,085	114,511	(42)	(0)	(0)	Director: H.Taylor	0%
	Income	(12,745)	(15,129)	(65)	(132)	(67)	(16,058)	(15,087)	42	(0)	(6)		
	Net Expenditure	98,803	99,424	22,090	22,056	(34)	99,027	99,424	0	0	0		

CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

2% to 5%
Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

CHIEF EXECUTIVES	FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FAG Status
	Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)	Variance (Previous & Latest Forecast)				
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
C14 Communications	Expenditure	2,833	2,883	721	681	(40)	2,883	2,883	0	0	0	Problems in the traditional print advertising sector continue into 2011-12 and there is a risk that the forecast levels of budgeted income will be lower and so increase the pressure on 2011-12 budget. However, there are a number of mitigating actions planned to reduce costs in the service and bring the budget into balance.	0%
	Income	(3,237)	(3,236)	(809)	(525)	284	(3,236)	(3,236)	0	0	0		
	Net Expenditure	(404)	(353)	(88)	156	244	(353)	(353)	0	0	0		
TOTAL FOR COMMUNICATIONS	Expenditure	2,833	2,883	721	681	(40)	2,883	2,883	0	0	0		0%
	Income	(3,237)	(3,236)	(809)	(525)	284	(3,236)	(3,236)	0	0	0		0%
	Net Expenditure	(404)	(353)	(88)	156	244	(353)	(353)	0	0	0	Service Head: Takki Sulaiman	
C16 Strategy & Performance	Expenditure	555	759	190	189	(1)	759	759	0	0	0		0%
	Income	0	0	0	0	0	0	0	0	0	0		0%
	Net Expenditure	555	759	190	189	(1)	759	759	0	0	0	Vote Budget Manager: Michael Keating Budget Risk: Low Date forecast last reviewed: 18/07/2011	0%
C21 Healthy Boroughs until end July 2011	Expenditure	0	0	0	(8)	(8)	0	0	0	0	0	Program finishes end Jul 11	0%
	Income	0	0	0	0	0	0	0	0	0	0		0%
	Net Expenditure	0	0	0	(8)	(8)	0	0	0	0	0	Vote Budget Manager: Keith Williams Budget Risk: Low Date forecast last reviewed: 20/06/2011	0%
TOTAL FOR STRATEGY & PERFORMANCE	Expenditure	555	759	190	181	(9)	759	759	0	0	0		0%
	Income	0	0	0	0	0	0	0	0	0	0		0%
	Net Expenditure	555	759	190	181	(9)	759	759	0	0	0	Service Head: Michael Keating	
C52 Legal Services	Expenditure	3,601	3,601	900	866	(34)	3,601	3,601	0	0	0		0%
	Income	(3,635)	(3,635)	(909)	(790)	119	(3,635)	(3,635)	0	0	0		0%
	Net Expenditure	(34)	(34)	(9)	76	85	(34)	(34)	0	0	0	Vote Budget Manager: Shelley Lewis Budget Risk: High Date forecast last reviewed: 20/06/2011	0%
C58 Electoral Registration	Expenditure	596	596	149	102	(47)	596	596	0	0	0		0%
	Income	0	0	0	(0)	(0)	0	0	0	0	0		0%
	Net Expenditure	596	596	149	102	(47)	596	596	0	0	0	Vote Budget Manager: Shelley Lewis Budget Risk: Medium Date forecast last reviewed: 20/06/2011	0%
C60 Borough Elections	Expenditure	30	30	8	1	(7)	30	30	0	0	0		0%
	Income	0	0	0	0	0	0	0	0	0	0		0%
	Net Expenditure	30	30	8	1	(7)	30	30	0	0	0	Vote Budget Manager: Shelley Lewis Budget Risk: Low Date forecast last reviewed: 20/06/2011	0%
TOTAL FOR LEGAL & ELECTORAL SERVICES	Expenditure	4,227	4,227	1,057	969	(88)	4,227	4,227	0	0	0		0%
	Income	(3,635)	(3,635)	(909)	(790)	118	(3,635)	(3,635)	0	0	0		0%
	Net Expenditure	592	592	148	178	30	592	592	0	0	0	Service Head: Isabella Freeman	
C54 PVE	Expenditure	0	447	112	2	(110)	447	447	0	0	0	Variance to date reflects timing differences in the funding of schemes' expenditure	0%
	Income	0	0	0	0	0	0	0	0	0	0		0%
	Net Expenditure	0	447	112	2	(110)	447	447	0	0	0	Vote Budget Manager: Michael Keating Budget Risk: High Date forecast last reviewed: 18/07/2011	0%
C54 One Tower Hamlets	Expenditure	2,343	1,805	451	290	(161)	1,805	1,805	0	0	0	Variance to date reflects timing differences in the funding of schemes' expenditure	0%
	Income	(10)	(9)	(2)	(19)	(17)	(9)	(9)	0	0	0		0%
	Net Expenditure	2,333	1,796	449	271	(178)	1,796	1,796	0	0	0	Vote Budget Manager: Michael Keating Budget Risk: High Date forecast last reviewed: 18/07/2011	0%
TOTAL FOR ONE TOWER HAMLETS	Expenditure	2,343	2,252	563	292	(271)	2,252	2,252	0	0	0		0%
	Income	(10)	(9)	(2)	(19)	(17)	(9)	(9)	0	0	0		0%
	Net Expenditure	2,333	2,243	561	273	(288)	2,243	2,243	0	0	0	Service Head: Michael Keating	
C56 Registration of Births, Deaths	Expenditure	862	862	216	231	16	862	862	0	0	0		0%
	Income	(479)	(479)	(120)	(128)	(8)	(479)	(479)	0	0	0		0%
	Net Expenditure	383	383	96	103	7	383	383	0	0	0	Vote Budget Manager: JohnS Williams Budget Risk: Medium Date forecast last reviewed: 02/08/2011	0%
C62 Democratic Services	Expenditure	2,732	2,771	693	709	16	2,771	2,771	0	0	0		0%
	Income	(7)	(7)	(2)	(1)	1	(7)	(7)	0	0	0		0%
	Net Expenditure	2,725	2,764	691	708	17	2,764	2,764	0	0	0	Vote Budget Manager: JohnS Williams Budget Risk: High Date forecast last reviewed: 02/08/2011	0%

CHIEF EXECUTIVES	FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
	Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
C78 Demo Representation & Mgt	Expenditure	830	582	146	207	62	582	582	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	830	582	146	207	62	582	582	0	0	0		
												Vote Budget Manager: JohnS Williams Budget Risk: Low Date forecast last reviewed: 02/08/2011	0%
TOTAL FOR DEMOCRATIC & REGISTRARS SERVICES	Expenditure	4,424	4,215	1,054	1,147	93	4,215	4,215	0	0	0		
	Income	(486)	(486)	(122)	(129)	(8)	(486)	(486)	0	0	0		
	Net Expenditure	3,938	3,729	932	1,018	86	3,729	3,729	0	0	0		
												Service Head: JohnS Williams	0%
C80 Corporate Management	Expenditure	3,162	3,592	898	842	(56)	3,592	3,592	0	0	0		
	Income	(33)	(35)	(9)	0	9	(35)	(35)	0	0	0		
	Net Expenditure	3,129	3,557	889	842	(47)	3,557	3,557	0	0	0		
												Vote Budget Manager: Kevan Collins Budget Risk: High Date forecast last reviewed: 07/07/2011	0%
C84 Information Governance & Complaints	Expenditure	350	350	88	91	4	350	350	0	0	0		
	Income	(249)	(249)	(62)	(5)	57	(249)	(249)	0	0	0		
	Net Expenditure	101	101	25	86	61	101	101	0	0	0		
												Vote Budget Manager: Tim Williams Budget Risk: Low Date forecast last reviewed: 20/06/2011	0%
TOTAL FOR CHIEF EXECUTIVES	Expenditure	17,894	18,278	4,570	4,202	(367)	18,278	18,278	0	0	0		
	Income	(7,650)	(7,650)	(1,913)	(1,468)	444	(7,650)	(7,650)	0	0	0		
	Net Expenditure	10,244	10,628	2,657	2,734	77	10,628	10,628	0	0	0		
												Director: Kevan Collins	0%

SERVICE TRANSFER TO/FROM OTHER DIRECTORATES

C18 Third Sector Team - to D&R	Expenditure	2,481
	Income	(50)
	Net Expenditure	2,431
REVISED TOTAL FOR CHIEF EXECUTIVES	Expenditure	20,375
	Income	(7,700)
	Net Expenditure	12,675

CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

2% to 5%
Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status		
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %		Variance (Previous & Latest Forecast Outturn) £'000 %				
TOTAL FOR PRE-PRIMARY		Expenditure	4,733	4,689	1,172	713	(459)	4,733	4,689	0	0	(1)			
		Income	(103)	(59)	(15)	(288)	(273)	(103)	(59)	0	0	(43)			
		Net Expenditure	4,630	4,630	1,158	425	(733)	4,630	4,630	0	0	0	Service Head	Kate Bingham	0%
													Budget Risk:	High	
													Date forecast last reviewed:	24/06/2011	
TOTAL FOR PRIMARY EDUCATION DSG		Expenditure	149,415	148,966	37,242	13,009	(24,233)	149,415	148,966	0	0	(0)			
		Income	(4,840)	(4,391)	(1,098)	(10,234)	(9,136)	(4,840)	(4,391)	0	0	(9)			
		Net Expenditure	144,575	144,575	36,144	2,775	(33,369)	144,575	144,575	0	0	0	Service Head	Kate Bingham	0%
													Budget Risk:	High	
													Date forecast last reviewed:	24/06/2011	
TOTAL FOR SECONDARY EDUCATION		Expenditure	129,287	129,323	32,331	16,958	(15,373)	128,903	128,976	(347)	(0)	0	Proposed reduction to contingency to ensure nil balance on DSG overall		
		Income	(17,412)	(17,448)	(4,362)	(10,702)	(6,340)	(17,412)	(17,412)	36	(0)	0			
		Net Expenditure	111,875	111,875	27,969	6,256	(21,713)	111,491	111,564	(311)	(0)	0	Service Head	Kate Bingham	0%
													Budget Risk:	High	
													Date forecast last reviewed:	24/06/2011	
TOTAL FOR SPECIAL EDUCATION		Expenditure	13,586	13,567	3,392	843	(2,549)	13,586	13,567	0	0	(0)			
		Income	(911)	(892)	(223)	(3,375)	(3,152)	(911)	(892)	0	0	(2)			
		Net Expenditure	12,675	12,675	3,169	(2,532)	(5,701)	12,675	12,675	0	0	0	Service Head	Kate Bingham	0%
													Budget Risk:	High	
													Date forecast last reviewed:	24/06/2011	
G17 Support For Learning Serv DSG		Expenditure	3,973	3,973	993	899	(94)	3,947	3,947	(26)	(1)	0	Income £141K lower than predicted (Training SLA not well subscribed and Early Years SI withdrawn at short notice) and staffing costs slightly higher than predicted. Will be reducing staff with effect from September and have cut supplies and services. Still unclear about Autumn SLAs but these look as if they may rise so income may increase later in year.		4%
		Income	(1,091)	(1,091)	(273)	(10)	263	(950)	(950)	141	(13)	0			
		Net Expenditure	2,882	2,882	721	889	169	2,997	2,997	115	4	0	Vote Budget Manager:	Liz Vickerie	
													Budget Risk:	Medium	
													Date forecast last reviewed:	24/06/2011	
G29 Pupil Referral Unit		Expenditure	4,925	4,925	1,231	990	(241)	4,925	4,925	0	0	0	Variance to date due to cost incurred (including 5 agency staff) to the value of £142,000 paid through the PRU bank account April - June not yet disbursed to revenue account.		
		Income	(727)	(727)	(182)	(180)	2	(727)	(727)	0	0	0			
		Net Expenditure	4,198	4,198	1,050	810	(240)	4,198	4,198	0	0	0	Service Head	Stephen Pugh	0%
													Budget Risk:	High	
													Date forecast last reviewed:	24/06/2011	
H10 Learning & Achievment M & A DSG		Expenditure	160	160	40	160	120	160	160	0	0	0	Variance to date due to IDR Full year support to Learning & Achievement MA		
		Income	0	0	0	0	0	0	0	0	0	0			
		Net Expenditure	160	160	40	160	120	160	160	0	0	0	Vote Budget Manager:	Anne Canning	0%
													Budget Risk:	Low	
													Date forecast last reviewed:	24/06/2011	
H11 Early Years Service DSG		Expenditure	3,135	3,135	784	1,185	401	3,135	3,135	0	0	0	Variance to date due to Forward Payments for Voluntary sector		
		Income	0	0	0	0	0	0	0	0	0	0			
		Net Expenditure	3,135	3,135	784	1,185	401	3,135	3,135	0	0	0	Vote Budget Manager:	Monica Forty	0%
													Budget Risk:	Low	
													Date forecast last reviewed:	24/06/2011	

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status			
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)					
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	Outturn	Outturn			£'000	%	£'000
H16 Special Educ Needs DSG	Expenditure	9,049	9,049	2,262	7,495	5,233	8,871	8,871	(178)	(2)	0				Actual expenditure includes committed orders for fees for full year.	0%
	Income	(2,427)	(2,427)	(607)	2,200	2,807	(2,238)	(2,238)	189	(8)	0				Both actual expenditure and income include effects of substantial residual accruals	
	Net Expenditure	6,622	6,622	1,656	9,695	8,040	6,633	6,633	11	0	0				Vote Budget Manager: David Carroll Budget Risk: Medium Date forecast last reviewed: 24/06/2011	
H18 Educ Psychology Serv DSG	Expenditure	128	128	32	0	(32)	128	128	0	0	0				Transfer of relevant expenditure from revenue account to be processed at closure of accounts	0%
	Income	0	0	0	0	0	0	0	0	0	0					
	Net Expenditure	128	128	32	0	(32)	128	128	0	0	0				Vote Budget Manager: David Carroll Budget Risk: Low Date forecast last reviewed: 24/06/2011	
H27 14-19 Years DSG	Expenditure	459	459	115	107	(8)	407	407	(52)	(11)	0				Expenditure reflecting Academic year activity. Income requires academic year drawdown.	0%
	Income	(77)	(77)	(19)	0	19	(25)	(25)	52	(68)	0					
	Net Expenditure	382	382	96	107	12	382	382	0	0	0				Vote Budget Manager: Di Warne Budget Risk: Medium Date forecast last reviewed: 24/06/2011	
H78 Pupil Admissions & Excl DSG	Expenditure	681	681	170	199	29	818	763	82	12	(7)				The forecasted employee expenditure includes the additional staffing required for the development of the LA's 'Equal Chance System' and the further development of the Central Pupil Database (IMPULSE). This was agreed by Cabinet in June and I am awaiting for the 120k to be added to G78. However employee costs for this area of work is lower than budgeted because only two of the three posts have been filled at this point. The forecast expenditure for supplies and services include the actual costs associated with the LA's statutory requirement to service school admission appeals. This expenditure is hard to predict, but is expected to remain well above the current budget, given the continuing demand for school places. Invoices for SLA income still to be raised	15%
	Income	(117)	(117)	(29)	(19)	10	(117)	(117)	0	0	0					
	Net Expenditure	564	564	141	180	39	701	646	82	15	(8)				Vote Budget Manager: Terry Bryan Budget Risk: Low Date forecast last reviewed: 24/06/2011	
TOTAL FOR LEARNING & ACHIEVEMENT	Expenditure	22,510	22,510	5,628	11,035	5,408	22,391	22,336	(174)	(1)	(0)					1%
	Income	(4,439)	(4,439)	(1,110)	1,991	3,101	(4,057)	(4,057)	382	(9)	0					
	Net Expenditure	18,071	18,071	4,518	13,026	8,508	18,334	18,279	208	1	(0)				Service Head: Anne Canning	
H55 Children Looked After DSG	Expenditure	279	279	70	62	(8)	279	279	0	0	0					0%
	Income	(40)	(40)	(10)	0	10	(40)	(40)	0	0	0					
	Net Expenditure	239	239	60	62	2	239	239	0	0	0				Vote Budget Manager: Jenny Boyd Budget Risk: Low Date forecast last reviewed:	
H62 Attendance & Welfare Service	Expenditure	55	55	14	0	(14)	55	55	0	0	0				DSG recharge not posted	0%
	Income	0	0	0	0	0	0	0	0	0	0					
	Net Expenditure	55	55	14	0	(14)	55	55	0	0	0				Vote Budget Manager: David Hough Budget Risk: Low Date forecast last reviewed: 24/06/2011	
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	334	334	84	62	(22)	334	334	0	0	0					0%
	Income	(40)	(40)	(10)	0	10	(40)	(40)	0	0	0					
	Net Expenditure	294	294	74	62	(12)	294	294	0	0	0				Service Head: Children's Social Care	
H79 CSF Resources Management	Expenditure	1,352	1,352	338	1,166	828	1,473	1,455	103	8	(1)				DSG recharges posted early in order that attention not required later in the financial year	8%
	Income	0	0	0	0	0	0	0	0	0	0					
	Net Expenditure	1,352	1,352	338	1,166	828	1,473	1,455	103	8	(1)				Vote Budget Manager: Kate Bingham Budget Risk: Low Date forecast last reviewed: 24/06/2011	

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status	
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
H83 CSF Human Resources DSG	Expenditure	867	867	217	787	570	867	867	0	0	0	Actual spend includes commitment of 408k; actual expenditure exceeding the budget charged to vote G83 Vote Budget Manager: Mark Keeble Budget Risk: High Date forecast last reviewed: 24/06/2011	0%	
	Income	0	0	0	0	0	0	0	0	0				
	Net Expenditure	867	867	217	787	570	867	867	0	0	0			
TOTAL FOR CHILDRENS SERVICES RESOURCES		Expenditure	2,219	2,219	555	1,953	1,398	2,340	2,322	103	5	(1)	Service Head: Kate Bingham	5%
		Income	0	0	0	0	0	0	0	0	0			
		Net Expenditure	2,219	2,219	555	1,953	1,398	2,340	2,322	103	5	(1)		
TOTAL FOR EXTERNAL FUNDING (H68)		Expenditure	0	0	0	0	0	0	0	0	0	0	Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 24/06/2011	0%
		Income	(294,339)	(294,339)	(73,585)	0	73,585	(294,339)	(294,339)	0	0	0		
		Net Expenditure	(294,339)	(294,339)	(73,585)	0	73,585	(294,339)	(294,339)	0	0	0		
TOTAL FOR CSF SCHOOLS BUDGET (DSG)		Expenditure	322,084	321,608	80,402	44,573	(35,829)	321,702	321,190	(418)	(0)	(0)	Director: Isobel Cattermole	0%
		Income	(322,084)	(321,608)	(80,402)	(22,608)	57,794	(321,702)	(321,190)	418	(0)	(0)		
		Net Expenditure	0	0	0	21,965	21,965	0	0	0	0	(0)		

CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

2% to 5%
Amber

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status					
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)								
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	£'000	%							
TOTAL FOR PRE-PRIMARY EDUCATION GF		Expenditure	134	40	10	0	(10)	40	40	0	0	0	0	0	0	0	0		
		Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
		Net Expenditure	134	40	10	0	(10)	40	40	0	0	0	0	0	0	0	0	Service Head: Kate Bingham	0%
																		Budget Risk: Low	
																		Date forecast last reviewed: 24/06/2011	
TOTAL FOR PRIMARY EDUCATION GF		Expenditure	4,003	4,564	1,141	0	(1,141)	4,564	4,564	0	0	0	0	0	0	0	0		
		Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
		Net Expenditure	4,003	4,564	1,141	0	(1,141)	4,564	4,564	0	0	0	0	0	0	0	0	Service Head: Kate Bingham	0%
																		Budget Risk: Low	
																		Date forecast last reviewed: 24/06/2011	
TOTAL FOR SECONDARY EDUCATION GF		Expenditure	5,338	4,768	1,192	57	(1,135)	4,768	4,768	0	0	0	0	0	0	0	0		
		Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
		Net Expenditure	5,338	4,768	1,192	57	(1,135)	4,768	4,768	0	0	0	0	0	0	0	0	Service Head: Kate Bingham	0%
																		Budget Risk: Low	
																		Date forecast last reviewed: 24/06/2011	
TOTAL FOR SPECIAL EDUCATION GF		Expenditure	481	731	183	0	(183)	731	731	0	0	0	0	0	0	0	0		
		Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
		Net Expenditure	481	731	183	0	(183)	731	731	0	0	0	0	0	0	0	0	Service Head: Kate Bingham	0%
																		Budget Risk: Low	
																		Date forecast last reviewed: 24/06/2011	
G10 Learning & Achievement M & A GF		Expenditure	175	175	44	41	(3)	175	175	0	0	0	0	0	0	0	0		
		Income	(160)	(160)	(40)	(160)	(120)	(160)	(160)	0	0	0	0	0	0	0	0		
		Net Expenditure	15	15	4	(119)	(123)	15	15	0	0	0	0	0	0	0	0	Vote Budget Manager: Anne Canning	0%
																		Budget Risk: Low	
																		Date forecast last reviewed: 24/06/2011	
G11 Early Years Service GF		Expenditure	2,967	2,967	742	576	(166)	2,967	2,967	0	0	0	0	0	0	0	0		
		Income	(2,890)	(2,890)	(723)	(34)	689	(2,890)	(2,890)	0	0	0	0	0	0	0	0		
		Net Expenditure	77	77	19	542	523	77	77	0	0	0	0	0	0	0	0	Not all staff in post. Forecasted payments to schools and training to be	0%
																		actioned. Year end draw down of grant to match approved expenditure.	
																		Vote Budget Manager: Monica Forty	
																		Budget Risk: Low	
																		Date forecast last reviewed: 24/06/2011	
G12 Local Authority Day Nurseries		Expenditure	2,777	2,625	656	672	16	2,625	2,625	0	0	0	0	0	0	0	0		
		Income	(2,570)	(2,570)	(643)	(69)	574	(2,570)	(2,570)	0	0	0	0	0	0	0	0		
		Net Expenditure	207	55	14	603	589	55	55	0	0	0	0	0	0	0	0	Income. EIG year end draw down of grant to match approved expenditure	0%
																		Vote Budget Manager: Monica Forty	
																		Budget Risk: Low	
																		Date forecast last reviewed: 24/06/2011	
G13 Childrens Centres		Expenditure	10,033	10,065	2,516	2,686	170	10,065	10,065	0	0	0	0	0	0	0	0		
		Income	(10,033)	(10,032)	(2,508)	44	2,552	(10,032)	(10,032)	0	0	0	0	0	0	0	0		
		Net Expenditure	0	33	8	2,730	2,722	33	33	0	0	0	0	0	0	0	0	Income. EIG year end draw down of grant to match approved expenditure	0%
																		Vote Budget Manager: Mohammed Jolil	
																		Budget Risk: Low	
																		Date forecast last reviewed: 24/06/2011	
G14 School Improvement Primary		Expenditure	461	461	115	462	347	461	461	0	0	0	0	0	0	0	0		
		Income	(453)	(453)	(113)	(104)	9	(453)	(453)	0	0	0	0	0	0	0	0		
		Net Expenditure	8	8	2	358	356	8	8	0	0	0	0	0	0	0	0	Expenditure includes staff costs which will be covered from C/fwd Std Fund Grants. Income std fund drawdowns to be undertaken.	0%
																		Vote Budget Manager: Monica Forty	
																		Budget Risk: Low	
																		Date forecast last reviewed: 24/06/2011	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR										Variance (Previous & Latest Forecast Outturn)	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
	Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast Outturn	Latest Forecast Outturn	Variance (Latest Budget to Latest Forecast Outturn)					
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
G16 Special Educational Needs GF	Expenditure	4,580	4,580	1,145	3,773	2,628	5,225	5,209	629	14	(0)	Pressure on school places has resulted in increased costs of home-school travel, with the laying on of extra buses. These costs are able to be offset by one-off grant and some of the salary costs (£170k) are to be supported by Standards Funds brought forward from 2010/11, as a one-off. Actual expenditure includes commitments for external transport for full year. Grant (Standards Fund & DSG) to be drawn down at closure.	-4%
	Income	(228)	(228)	(57)	(3)	54	(1,029)	(1,043)	(815)	357	1		
	Net Expenditure	4,352	4,352	1,088	3,770	2,682	4,196	4,166	(186)	(4)	(1)		
G18 Educational Psychology Serv GF	Expenditure	1,307	1,307	327	385	58	1,460	1,460	153	12	0	Actual expenditure includes committed orders for staff training for full year Grant (DSG) to be drawn down at closure of accounts	-14%
	Income	(694)	(694)	(174)	(168)	6	(1,003)	(934)	(240)	35	(7)		
	Net Expenditure	613	613	153	217	64	457	526	(87)	(14)	15		
G20 School Governance & Information	Expenditure	153	153	38	145	107	238	204	51	33	(14)	Actual spend includes committed orders for full year payments to various voluntary organisations and actual income includes expected funding for full year.	1%
	Income	0	0	0	(40)	(40)	(50)	(50)	(50)	0	0		
	Net Expenditure	153	153	38	105	67	188	154	1	1	(18)		
G22 Student Awards	Expenditure	68	68	17	109	92	68	68	0	0	0	Expenditure relates to academic year costs Trust fund payments. Income from trust fund to be posted at year end.	0%
	Income	(68)	(68)	(17)		17	(68)	(68)	0	0	0		
	Net Expenditure	0	0	0	109	109	0	0	0	0	0		
G26 School Improvement Secondary	Expenditure	1,150	1,151	288	557	269	1,151	1,151	0	0	0	Expenditure includes staff costs which will be covered from C/fwd Std Fund Grants. Income std fund drawdowns to be undertaken.	0%
	Income	(1,063)	(1,063)	(266)	(599)	(333)	(1,063)	(1,063)	0	0	0		
	Net Expenditure	87	88	22	(42)	(64)	88	88	0	0	0		
G27 14 to 19 Year GF	Expenditure	0	0	0	3	3	0	0	0	0	0	DSG support end of year drawn down covers expenditure	0%
	Income	0	0	0	19	19	0	0	0	0	0		
	Net Expenditure	0	0	0	22	22	0	0	0	0	0		
G30 Arts & Music Service	Expenditure	1,081	1,081	270	369	99	1,384	1,081	0	0	(22)	Standard Fund carried forward from 2010-11 Expenditure & Income budgets to be supplemented by C/fwd Std Fund Grant, which in turn will reflect potential profiled expenditure & income	0%
	Income	(1,081)	(1,081)	(270)	(398)	(128)	(1,384)	(1,081)	0	0	(22)		
	Net Expenditure	0	0	0	(29)	(29)	0	0	0	0	0		
G33 E-Learning	Expenditure	114	114	29	288	260	178	114	0	0	(36)	Overspend to be funded by Standard Fund carried forward from 2010-11 Expenditure incurred for the supply of I.T. to schools on borough-wide contract to be recovered from schools. Any excess to budget will be funded from residual SF funding for academic year to August 2011	0%
	Income	0	0	0	(55)	(55)	(64)	0	0	0	(100)		
	Net Expenditure	114	114	29	233	205	114	114	0	0	0		

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FLAG Status	
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
H17 Support for Learning Service	Expenditure	53	0	0	0	0	0	0	0	0	0	0	Vote Budget Manager: Liz Vickerie Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	53	0	0	0	0	0	0	0	0	0	0		
TOTAL FOR LEARNING AND ACHIEVEMENT	Expenditure	24,919	24,747	6,187	10,074	3,887	25,997	25,580	833	3	(2)	Service Head: Anne Canning	-5%	
	Income	(19,240)	(19,239)	(4,810)	(1,567)	3,243	(20,766)	(20,344)	(1,105)	6	(2)			
	Net Expenditure	5,679	5,508	1,377	8,507	7,130	5,231	5,236	(272)	(5)	0			
G37 Youth & Community Learning M&A	Expenditure	224	224	56	80	24	220	220	(4)	(2)	0	Vote Budget Manager: Mary Durkin Budget Risk: Low Date forecast last reviewed: 24/06/2011	-2%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	224	224	56	80	24	220	220	(4)	(2)	0			
G19 Parental Engagement & Support	Expenditure	1,124	1,124	281	352	71	1,116	1,116	(8)	(1)	0	Receipt in advance of £ 157k SLA income Vote Budget Manager: Jill McGinley Budget Risk: High Date forecast last reviewed: 24/06/2011	-1%	
	Income	(346)	(346)	(87)	(157)	(71)	(346)	(346)	0	0	0			
	Net Expenditure	778	778	195	195	1	770	770	(8)	(1)	0			
G39 Youth & Connexions Service	Expenditure	8,975	9,114	2,279	2,133	(146)	9,375	9,357	243	3	(0)	Includes budget for new Connexions Careers Service (£800k) to be transferred to H40. Virement required. Funded from EIG. Also the variance in gross expenditure and gross income is due to the Peer Work team securing £205,000 from PCT each year for the next 3 years. £2.8 million EIG to be raised Vote Budget Manager: Dinar Hossain Budget Risk: Medium Date forecast last reviewed: 24/06/2011	0%	
	Income	(4,002)	(4,002)	(1,001)	(58)	943	(4,245)	(4,245)	(243)	6	0			
	Net Expenditure	4,973	5,112	1,278	2,075	797	5,130	5,112	0	0	(0)			
H40 Careers Service	Expenditure	0	0	0	87	87	200	0	0	0	(100)	New service. Budget currently in G39. Virement required to move budget. One-off costs of £105k to be covered by additional budget for EIG Vote Budget Manager: Steve Grocott Budget Risk: High Date forecast last reviewed: 24/06/2011	0%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	0	0	0	87	87	200	0	0	0	(100)			
G41 Healthy Lives	Expenditure	369	369	92	50	(42)	425	369	0	0	(13)	Not all staff in post. Forecasted payments to schools and training to be actioned. Year end draw down of grant to match approved expenditure. Vote Budget Manager: Lorraine Hachou Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%	
	Income	(262)	(262)	(66)	0	66	(318)	(262)	0	0	(18)			
	Net Expenditure	107	107	27	50	23	107	107	0	0	0			
G42 Community Languages Services	Expenditure	777	777	194	278	84	777	975	198	25	25	Expenditure reflecting academic year activity Vote Budget Manager: Jamal Uddin Budget Risk: Low Date forecast last reviewed:	11%	
	Income	(60)	(60)	(15)	(60)	(45)	(60)	(182)	(122)	203	203			
	Net Expenditure	717	717	179	218	39	717	793	76	11	11			
G44 Extended Schools	Expenditure	734	662	166	363	198	782	662	0	0	(15)	Projected overspend to be funded by Standards Fund carried forward from 2010-11. Includes expenditure for Junior Youth Service ending at the end of the academic year - to be funded from the Standards Fund Vote Budget Manager: Lorraine Hachou / Claire Hatton Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%	
	Income	(95)	(95)	(24)	(20)	4	(215)	(95)	0	0	(56)			
	Net Expenditure	639	567	142	343	201	567	567	0	0	0			
G45 Play	Expenditure	0	72	18	0	(18)	72	72	0	0	0	Budget & actuals to be transferred to G44. Virement required Vote Budget Manager: Claire Hatton Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	0	72	18	0	(18)	72	72	0	0	0			

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Variance (Previous & Latest Forecast Outturn)	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast Outturn	Latest Forecast Outturn	Variance (Latest Budget to Latest Forecast Outturn)					
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
G60 Youth Offending Service		Expenditure	1,436	1,436	359	465	106	1,670	1,670	234	16	0	Activity is supported by £200k for social workers growth and EIG funding of £34k, budget to be updated in July 2011.	0%
	Income	(784)	(784)	(196)	0	196	(784)	(1,018)	(234)	30	30	Not included in the budget is the additional growth bid of £ 200k.		
	Net Expenditure	652	652	163	465	302	886	652	0	0	(26)	Vote Budget Manager: Stuart Johnson Budget Risk: Medium Date forecast last reviewed: 24/06/2011		
TOTAL FOR YOUTH AND COMMUNITY LEARNING		Expenditure	13,639	13,778	3,445	3,808	364	14,637	14,441	663	5	(1)	1%	
	Income	(5,549)	(5,549)	(1,387)	(295)	1,092	(5,968)	(6,148)	(599)	11	3			
	Net Expenditure	8,090	8,229	2,057	3,513	1,456	8,669	8,293	64	1	(4)	Service Head: Mary Durkin		
G49 Childrens Social Care M&A		Expenditure	198	198	50	84	35	198	198	0	0	0	0%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	198	198	50	84	35	198	198	0	0	0	Vote Budget Manager: Helen Lincoln Budget Risk: Low Date forecast last reviewed:		
G50 Child Protection & Reviewing		Expenditure	2,181	2,181	545	581	36	2,335	2,335	154	7	0	0%	
	Income	(124)	(124)	(31)	(2)	29	0	(278)	(154)	124	0	£278k of activity supported by social worker growth bid, virement to be undertaken in July 2011. However to reflect the successful £278k growth bid a virement will be shown in the JDE accounts for July as a target adjustment only		
	Net Expenditure	2,057	2,057	514	579	65	2,335	2,057	0	0	(12)	Vote Budget Manager: Ann Roach Budget Risk: High Date forecast last reviewed: 24/06/2011		
G51 Childrens Res M&A		Expenditure	685	685	171	182	11	685	685	0	0	0	0%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	685	685	171	182	11	685	685	0	0	0	Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 24/06/2011		
G52 Childrens Res Residential		Expenditure	1,483	1,497	374	412	38	1,525	1,525	28	2	0	2%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	1,483	1,497	374	412	38	1,525	1,525	28	2	0	Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 24/06/2011		
G53 Childrens Res Family Placement		Expenditure	2,689	2,689	672	666	(6)	2,689	2,689	0	0	0	0%	
	Income	(66)	(66)	(17)	(37)	(21)	(68)	(68)	(2)	3	0			
	Net Expenditure	2,623	2,623	656	629	(27)	2,621	2,621	(2)	(0)	0	Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 24/06/2011		
G54 Childrens Res Commissioning		Expenditure	16,612	16,578	4,145	12,942	8,798	16,453	16,356	(222)	(1)	(1)	-2%	
	Income	(434)	(434)	(109)	(12)	97	(434)	(534)	(100)	23	23	The budget is currently showing an underspend as it is based on an expected LAC figure of 326. However current LAC nos are 315. It should be noted however that this is a very volatile budget and it will only take one or two high cost placements to materially affect the projected spend. Monitoring is undertaken monthly. The income reflects anticipated funding for legal costs (part of social worker growth) that will be included as a budget in July 2011.		
	Net Expenditure	16,178	16,144	4,036	12,930	8,894	16,019	15,822	(322)	(2)	(1)	Forward Purchases of social care packages have distorted this expenditure picture. Whilst the income contains a savings projection for service levels agreements, and Unaccompanied asylum seeking children grant paid primarily in quarterly arrears. Vote Budget Manager: Hilary Bull Budget Risk: High Date forecast last reviewed: 24/06/2011		

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FLAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%		
G55 Children Looked After GF	Expenditure	2,064	2,064	516	521	5	2,107	2,064	0	0	(2)	Vote Budget Manager: Jenny Boyd Budget Risk: Medium Date forecast last reviewed: 24/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	2,064	2,064	516	521	5	2,107	2,064	0	0	(2)		
G56 Leaving Care	Expenditure	2,368	2,368	592	789	197	2,368	2,368	0	0	0	Forward purchasing of services e.g. social care packages and stock Vote Budget Manager: Helen Lincoln Budget Risk: Medium Date forecast last reviewed: 24/06/2011	0%
	Income	(164)	(164)	(41)	(7)	34	(164)	(164)	0	0	0		
	Net Expenditure	2,204	2,204	551	782	231	2,204	2,204	0	0	0		
G57 Fieldwork Advice & Assessment	Expenditure	4,286	4,245	1,061	1,145	84	4,515	4,515	270	6	0	£270k of activity supported by social worker growth bid, virement to be undertaken in July 2011. Year end draw down of grant to match approved Vote Budget Manager: Paul McGee Budget Risk: High Date forecast last reviewed: 24/06/2011	0%
	Income	(427)	(427)	(107)	(19)	88	(427)	(697)	(270)	63	63		
	Net Expenditure	3,859	3,818	955	1,126	172	4,088	3,818	0	0	(7)		
G58 Children with Disabilities	Expenditure	3,223	3,223	806	2,945	2,139	3,450	3,450	227	7	0	In addition to the comments made re the BUPA £250K SLA awaiting signature, is the R2P orders relating to 2010/11 that are distorting the current level of actual spend to date. Vote Budget Manager: Khalida Khan Budget Risk: Medium Date forecast last reviewed: 24/06/2011	-1%
	Income	(914)	(914)	(229)	0	229	(1,164)	(1,164)	(250)	27	0		
	Net Expenditure	2,309	2,309	577	2,945	2,368	2,286	2,286	(23)	(1)	0		
G59 Emergency Duty Team	Expenditure	318	318	80	105	26	439	439	121	38	0	The salaried budget allocation projected in March 2011 for the financial year 2011/12 outlined a shortfall to meet the envisaged spend to staff in the EDT rota for 2011/12. Maintaining the current staffing is essential to ensure that children in LBTH are safeguarded outside core working hours. In addition, a £20,000 backdated payment from the single status pay arrangements for the period from May 2007 to April 2009 will also be realised from the EDT budget for 2011/12 which adds to the projected overspend. Vote Budget Manager: Paul McGee Budget Risk: Low Date forecast last reviewed: 24/06/2011	44%
	Income	(44)	(44)	(11)	0	11	(44)	(44)	0	0	0		
	Net Expenditure	274	274	69	105	37	395	395	121	44	0		
G61 Children with Mental Health	Expenditure	1,445	1,445	361	228	(133)	1,416	1,416	(29)	(2)	0	No expenditure to date on budgeted third party spend of £591k; in 2010-11 substantial amount paid in March Vote Budget Manager: Bill Williams Budget Risk: Low Date forecast last reviewed: 24/06/2011	-2%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	1,445	1,445	361	228	(133)	1,416	1,416	(29)	(2)	0		
G62 Attendance & Welfare Serv GF	Expenditure	1,437	1,437	359	447	88	1,737	1,437	0	0	(17)	Includes salary costs (Apr to June) of 42k which need to be transferred to alternative vote. Irregular posting of trading account income (budgeted £453k) Vote Budget Manager: David Hough Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%
	Income	(509)	(509)	(127)	(28)	99	(809)	(509)	0	0	(37)		
	Net Expenditure	928	928	232	419	187	928	928	0	0	0		
H57 Family Support & Protection	Expenditure	4,482	4,482	1,121	1,192	72	4,601	4,928	446	10	7	There are presently unfunded CSC salary costs, one off salary costs in FIP relating to the old staffing structure and a higher level of FIP activity than budgeted for which is counteracted in the income forecast. Overall the £ 244k overspend will be reduced by £119,000 through additional funding from the social workers growth bid. This leaves £125,000 in the FIP Service, £95k of which is covered by EIG transitional relief funding, leaving £31k still to be met from EIG transition. Year end draw down of grant to match approved expenditure Vote Budget Manager: Sukriti Sen Budget Risk: Low Date forecast last reviewed: 24/06/2011	1%
	Income	(822)	(822)	(206)	(215)	(10)	(822)	(1,237)	(415)	50	50		
	Net Expenditure	3,660	3,660	915	977	62	3,779	3,691	31	1	(2)		

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FLAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%		
G75 IT Social Care	Expenditure	562	562	141	159	19	562	562	0	0	0	Vote Budget Manager: Andrew Cross Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%
	Income	(347)	(347)	(87)	0	87	(347)	(347)	0	0	0		
	Net Expenditure	215	215	54	159	105	215	215	0	0	0		
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	44,033	43,972	10,993	22,398	11,405	45,080	44,967	995	2	(0)	Service Head: Helen Lincoln	0%
	Income	(3,851)	(3,851)	(963)	(320)	643	(4,279)	(5,042)	(1,191)	31	13		
	Net Expenditure	40,182	40,121	10,030	22,078	12,048	40,801	39,925	(196)	(0)	(2)		
G65 Transformation Project	Expenditure	222	222	56	34	(22)	118	118	(104)	(47)	0	Vote Budget Manager: Anthony Walters Budget Risk: Low Date forecast last reviewed: 24/06/2011	-45%
	Income	(50)	(50)	(13)	0	13	(24)	(24)	26	(52)	0		
	Net Expenditure	172	172	43	34	(9)	94	94	(78)	(45)	0		
G71 Strategy & Policy	Expenditure	686	686	172	108	(64)	686	686			0	April to May salaries of certain staff currently in G70 to be transferred here	1%
	Income	(17)	(17)	(4)	0	4	(13)	(13)	4	(24)	0		
	Net Expenditure	669	669	167	108	(59)	673	673	4	1	0		
G74 Equalities Development	Expenditure	802	802	201	94	(107)	694	694	(108)	(13)	0	Reduction in training costs. Irregular posting of third party payments (budget £460k)	-13%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	802	802	201	94	(107)	694	694	(108)	(13)	0		
TOTAL FOR DIRECTOR'S SERVICES	Expenditure	1,710	1,710	428	236	(192)	1,498	1,498	(212)	(12)	0	Service Head: Isobel Cattermole	-11%
	Income	(67)	(67)	(17)	0	17	(37)	(37)	30	(45)	0		
	Net Expenditure	1,643	1,643	411	236	(175)	1,461	1,461	(182)	(11)	0		
G79 CSF Resources Manageme	Expenditure	227	227	57	58	1	227	227	0	0	0	Vote Budget Manager: Kate Bingham Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%
	Income	(47)	(47)	(12)	0	12	(47)	(47)	0	0	0		
	Net Expenditure	180	180	45	58	13	180	180	0	0	0		
G67 Commissioned Services	Expenditure	1,509	1,509	377	816	439	2,022	2,022	513	34	0	Substance Misuse £185k to be funded from EIG transition funding. Expenditure includes commitments of £404k. Actual income includes substance misuse grant of 240k posted in April. Balance of income including EIG not posted regularly.	0%
	Income	(43)	(43)	(11)	(250)	(239)	(371)	(556)	(513)	1,193	50		
	Net Expenditure	1,466	1,466	367	566	200	1,651	1,466	0	0	(11)		
G68 Major Government Grant Funding	Expenditure	0	0	0	1	1	0	0	0	0	0	No longer used.	0%
	Income	0	0	0	(4)	(4)	0	0	0	0	0		
	Net Expenditure	0	0	0	(3)	(3)	0	0	0	0	0		
G70 Childrens Information Systems	Expenditure	265	265	66	114	48	294	294	29	11	0	Expenditure includes salaries for staff (Apr-May, total 50k) not part of this vote wef 1 June. IDR (income) posted irregularly	27%
	Income	(73)	(73)	(18)	0	18	(51)	(51)	22	(30)	0		
	Net Expenditure	192	192	48	114	66	243	243	51	27	0		
		Vote Budget Manager: Iqbal Vaza Budget Risk: Low Date forecast last reviewed: 24/06/2011											

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FLAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%		
G72 Programme Management	Expenditure	148	148	37	42	5	90	90	(58)	(39)	0	Manager's forecast needs reviewing; appears that salary forecast should be 141k	-39%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	148	148	37	42	5	90	90	(58)	(39)	0	Vote Budget Manager: John Mitchell Budget Risk: Low Date forecast last reviewed: 24/06/2011	
G80 Information & Support Services	Expenditure	434	434	109	175	67	434	434	0	0	0	Expenditure includes annual subscriptions paid in full	0%
	Income	(68)	(68)	(17)	7	24	(68)	(68)	0	0	0		
	Net Expenditure	366	366	92	182	91	366	366	0	0	0	Vote Budget Manager: Chris Canty Budget Risk: Low Date forecast last reviewed:	
G81 Building Dev & Tech Service	Expenditure	780	6,444	1,611	221	(1,390)	6,559	6,543	99	2	(0)	Actual expenditure excludes asset rentals exceeding £5.8m to be posted later in year. School travel income (budget 189k) posted irregularly. Recharge to PFI posted at year end, one-off grant (84k) yet to be posted.	0%
	Income	(231)	(231)	(58)	(22)	36	(315)	(315)	(84)	36	0		
	Net Expenditure	549	6,213	1,553	199	(1,354)	6,244	6,228	15	0	(0)	Vote Budget Manager: Pat Watson Budget Risk: High Date forecast last reviewed: 24/06/2011	
G82 Childrens Services Finance	Expenditure	821	821	205	215	10	849	849	28	3	0	SLA income posted irregularly	-3%
	Income	(202)	(202)	(51)	(20)	31	(247)	(247)	(45)	22	0		
	Net Expenditure	619	619	155	195	40	602	602	(17)	(3)	0	Vote Budget Manager: David Tully Budget Risk: High Date forecast last reviewed: 24/06/2011	
G83 CSF Human Resources GF	Expenditure	1,947	1,947	487	2,353	1,866	2,015	2,015	68	3	0	Actual expenditure includes commitment of £1.026m; Manager's forecast requires review	0%
	Income	(250)	(250)	(63)	0	63	(250)	(320)	(70)	28	28		
	Net Expenditure	1,697	1,697	424	2,353	1,929	1,765	1,695	(2)	(0)	(4)	Vote Budget Manager: Mark Keeble Budget Risk: High Date forecast last reviewed: 24/06/2011	
G86 Professional Dev Centre	Expenditure	616	628	157	108	(49)	611	604	(24)	(4)	(1)	Irregular posting of premises costs; asset rental of £93k to be posted	-100%
	Income	(627)	(627)	(157)	(280)	(123)	(609)	(604)	23	(4)	(1)		
	Net Expenditure	(11)	1	0	(172)	(172)	2	0	(1)	(100)	(100)	Vote Budget Manager: Clare Goodbody Budget Risk: Medium Date forecast last reviewed: 24/06/2011	
G87 Contract Services												Income again is slightly higher than predicted in June for school catering but July is always a notoriously low month for school meals and until next month we will have to await it's impact. This may partly be due to claims for the strike as we were not aware of this at the start of the year. The £103k represents the costs of the restructure not being in place at the current time. The additional costs of the London Living Wage need to be considered. Our controls are simpler on cleaning and welfare as there is only one cost centre for each. however school catering is a difficult task with having to monitor each and every one of our 100 cost centres and object codes with our limited resources and continue to find miscoding and errors with other departments miscoding things to our budgets. We have also installed a system to check actual spends by kitchens against what is indicated on One World as there had be disparities in the past.	
	Expenditure	13,686	13,686	3,422	8,797	5,376	13,131	13,227	(459)	(3)	1		

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status			
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) £'000			%		
															<p>The huge number of changes to the establishment report which will finally come clear in July is expected to make some changes to the split of costs across the three operating strands. We are currently awaiting the final amendments to be made to this by HR.</p> <p>The restructure will be completed and in place from 1st September and it is possible that further posts will be lost through natural wastage before then - until completion it is difficult to project the savings that this may generate but these will be included in future projections.</p> <p>The £750k on the Management Account again this month is to cover the management salaries and Toby lane central charges which will be, as previously agreed, distributed amongst the three trading strands at the year end. This costs has been included in the summary so no surprises are found at that point. however a further £40k has been added to meet the costs of the proposed redundancies.</p> <p>The news that Adults DMT have still resisted agreeing to our uplifted prices for 2010/11 has meant we have reduced our income projections slightly on the Welfare account until a final agreement has been made how</p>	-7%
		Income	(13,686)	(13,686)	(3,422)	(2,091)	1,331	(13,131)	(13,227)	459	(3)	1				
		Net Expenditure	0	0	0	6,706	6,706	0	0	0	(7)	0		Vote Budget Manager: Michael Hales Budget Risk: High Date forecast last reviewed: 24/06/2011		
H82 Holding Account & Support Services		Expenditure	5,843	5,690	1,423	2,225	803	7,678	6,308	618	11	(18)		Budget includes £8m accommodation & central support service recharges which will eventually be allocated to services. However, savings targets & structural changes require charges to be re-based. Awaiting revised figures from Corporate Finance. It also includes savings targets of £536k. Virements are pending and will be processed in July 2011.	11%	
		Income	0	0	0	0	0	0	0	0	0	0				
		Net Expenditure	5,843	5,690	1,423	2,225	803	7,678	6,308	618	11	(18)		Vote Budget Manager: David Tully Budget Risk: High Date forecast last reviewed: 24/06/2011		
H87 Building & Technical		Expenditure	1,080	1,080	270	354	84	948	953	(127)	(12)	1				
		Income	(1,080)	(1,080)	(270)	(5)	265	(948)	(973)	107	(10)	3				
		Net Expenditure	0	0	0	349	349	0	(20)	(20)	0	0		Vote Budget Manager: Neil Bartlett Budget Risk: High Date forecast last reviewed: 24/06/2011	0%	
TOTAL FOR CHILDRENS SERVICES RESOURCES		Expenditure	27,356	32,879	8,220	15,479	7,259	34,858	33,566	687	2	(4)				
		Income	(16,307)	(16,307)	(4,077)	(2,665)	1,412	(16,037)	(16,408)	(101)	1	2				
		Net Expenditure	11,049	16,572	4,143	12,814	8,671	18,821	17,158	586	4	(9)		Service Head: Kate Bingham	4%	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		
									£'000	%			
G91 Revenue Holding Accounts	Expenditure	1,897	1,897	474	17,930	17,456	1,897	1,897	0	0	0	Vote Budget Manager: Various Budget Risk: Various Date forecast last reviewed:	0%
	Income	(1,897)	(1,897)	(474)	(4,102)	(3,628)	(1,897)	(1,897)	0	0	0		
	Net Expenditure	0	0	0	13,828	13,828	0	0	0	0	0		
G95 CCN Pooled Budgets	Expenditure	0	34	9	0	(9)	34	34	0	0	0	Budget & actuals to be transferred to G54. Virement required Vote Budget Manager: Khalida Khan Budget Risk: Low Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	0	34	9	0	(9)	34	34	0	0	0		
TOTAL FOR HOLDING ACCOUNTS	Expenditure	1,897	1,931	483	17,930	17,447	1,931	1,931	0	0	0	Service Head: Helen Lincoln	0%
	Income	(1,897)	(1,897)	(474)	(4,102)	(3,628)	(1,897)	(1,897)	0	0	0		
	Net Expenditure	0	34	9	13,828	13,820	34	34	0	0	0		
TOTAL FOR CSF GENERAL FUND	Expenditure	123,510	129,120	32,280	69,982	37,702	134,104	132,086	2,966	2	(2)	Director: Isobel Cattermole	0%
	Income	(46,911)	(46,910)	(11,728)	(8,949)	2,779	(48,984)	(49,876)	(2,966)	6	2		
		76,599	82,210	20,552	61,033	40,481	85,120	82,210	0	0	(3)		

CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

2% to 5%
Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
E01 Management & Support	Expenditure	2,284	3,581	895	1,082	187	3,581	3,581	0	0	0		0%
	Income	(2,284)	(3,581)	(895)	(831)	64	(3,581)	(3,581)	0	0	0		
	Net Expenditure	0	0	0	251	251	0	0	0	0	0	Service Head: Robin Beattie Budget Risk: Low Date forecast last reviewed: June 2011	
E10 Public Realm M&A	Expenditure	656	817	201	150	(51)	656	817	0	0	25	Re-apportionment of support costs	0%
	Income	(656)	(656)	(164)	(164)	0	(656)	(656)	0	0	0		
	Net Expenditure	0	161	37	(14)	(51)	0	161	0	0	0	Vote Budget Manager: Jamie Blake Budget Risk: Low Date forecast last reviewed: June 2011	
E12 Transportation & Highways	Expenditure	10,394	10,720	1,665	1,167	(498)	10,815	10,720	0	0	(1)	Variance to date reflects timing delays in processing high value invoices	0%
	Income	(2,704)	(2,704)	(415)	(250)	165	(2,704)	(2,704)	0	0	0	Variance to date reflects timing delays in posting capital fees	
	Net Expenditure	7,690	8,016	1,250	917	(333)	8,111	8,016	0	0	(1)	Vote Budget Manager: Margaret Cooper Budget Risk: High Date forecast last reviewed: June 2011	
E15 Clean & Green	Expenditure	33,425	33,363	6,863	4,480	(2,383)	33,582	33,363	0	0	(1)	Variance to date reflects timing delays in processing high value invoices	0%
	Income	(5,665)	(5,666)	(1,178)	2,420	3,598	(5,665)	(5,666)	0	0	0		
	Net Expenditure	27,760	27,697	5,685	6,900	1,215	27,917	27,697	0	0	(1)	Vote Budget Manager: Simon Baxter Budget Risk: High Date forecast last reviewed: June 2011	
E23 Concessionary Fares	Expenditure	5,749	5,770	1,443	1,793	350	5,770	5,770	0	0	0		0%
	Income	(3)	(24)	(6)	0	6	(24)	(24)	0	0	0		
	Net Expenditure	5,746	5,746	1,437	1,793	356	5,746	5,746	0	0	0	Vote Budget Manager: John Chilton Budget Risk: Low Date forecast last reviewed: June 2011	
E24 Parking Control	Expenditure	7,457	7,457	1,735	1,359	(376)	7,457	7,457	0	0	0	The tracker saving of £ 487k relating to 'Parking - Improved Income Collection, Debt Management and Fraud Prevention' is not included in this projection	0%
	Income	(7,457)	(7,457)	(3,377)	(3,097)	280	(7,457)	(7,457)	0	0	0		
	Net Expenditure	0	0	(1,642)	(1,738)	(96)	0	0	0	0	0	Vote Budget Manager: John Chilton Budget Risk: Low Date forecast last reviewed: June 2011	
Public Realm Total	Expenditure	57,681	58,127	11,907	8,949	(2,958)	58,280	58,127	0	0	(0)		0%
	Income	(16,485)	(16,507)	(5,140)	(1,091)	4,049	(16,506)	(16,507)	0	0	0		
	Net Expenditure	41,196	41,620	6,767	7,858	1,091	41,774	41,620	0	0	(0)	Service Head: Jamie Blake	
E80 Safer Communities Management	Expenditure	152	136	34	192	158	129	136	0	0	5	Variance to date reflects redundancy & severance costs	0%
	Income	(155)	(155)	(39)	0	39	(155)	(155)	0	0	0		
	Net Expenditure	(3)	(19)	(5)	192	197	(26)	(19)	0	0	(27)	Vote Budget Manager: Andy Bamber Budget Risk: Low Date forecast last reviewed: June 2011	
E81 Community Safety Partnership, DV & HC	Expenditure	1,506	1,981	495	83	(412)	1,502	1,981	0	0	32	Community Safety Fund from GLA	0%
	Income	(60)	(556)	(139)	(186)	(47)	(60)	(556)	0	0	827		
	Net Expenditure	1,446	1,425	356	(103)	(459)	1,442	1,425	0	0	(1)	Vote Budget Manager: Emily Fieran-Reed Budget Risk: Medium Date forecast last reviewed: June 2011	
E83 Enforcement & Intervention	Expenditure	2,415	2,486	621	650	29	2,429	2,486	0	0	2	Community Safety Fund from GLA	0%
	Income	(114)	(154)	(39)	(29)	10	(114)	(154)	0	0	35		
	Net Expenditure	2,301	2,332	582	621	39	2,315	2,332	0	0	1	Vote Budget Manager: Gavin Dooley Budget Risk: Medium Date forecast last reviewed: June 2011	
E84 Drugs Action Team	Expenditure	5,161	5,734	1,433	559	(874)	5,142	5,734	0	0	12	Variance to date reflects timing delays in processing transactions/Budget change now reflects	0%
	Income	(3,761)	(4,306)	(1,076)	(31)	1,045	(3,761)	(4,306)	0	0	14	DAAT current year funding	
	Net Expenditure	1,400	1,428	357	528	171	1,381	1,428	0	0	3	Vote Budget Manager: Rachael Sadegh Budget Risk: Low Date forecast last reviewed: June 2011	
E85 Env Commercial Services	Expenditure	4,431	4,554	1,124	941	(183)	4,434	4,554	0	0	3	Variance to date reflects timing of transactions	0%
	Income	(1,354)	(1,442)	(345)	(475)	(130)	(1,361)	(1,442)	0	0	6		
	Net Expenditure	3,077	3,112	779	466	(313)	3,073	3,112	0	0	1	Vote Budget Manager: Collin Perrins Budget Risk: Medium Date forecast last reviewed: June 2011	

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FA&G Status
E86 Env Health Protection Services	Expenditure	4,482	4,422	1,105	892	(213)	4,438	4,422	0	0	(0)	Variance to date due to delay in Quarter 1 payment to Coroner's Court Vote Budget Manager: Andrew Weaver Budget Risk: Medium Date forecast last reviewed: June 2011	0%
	Income	(953)	(962)	(240)	(119)	121	(953)	(962)	0	0	1		
	Net Expenditure	3,529	3,460	865	773	(92)	3,485	3,460	0	0	(1)		
Safer Communities Total		18,147	19,313	4,812	3,317	(1,495)	18,074	19,313	0	0	7		0%
	Income	(6,397)	(7,575)	(1,878)	(840)	1,038	(6,404)	(7,575)	0	0	18		
	Net Expenditure	11,750	11,738	2,934	2,477	(457)	11,670	11,738	0	0	1	Service Head: Bryan Jones	
E40 Divisional Management	Expenditure	134	134	33	49	16	134	134	0	0	0	Vote Budget Manager: Heather Bonfield Budget Risk: Low Date forecast last reviewed: June 2011	0%
	Income	(134)	(134)	(33)	(6)	27	(134)	(134)	0	0	0		
	Net Expenditure	0	0	0	43	43	0	0	0	0	0		
E41 Idea Stores	Expenditure	8,931	8,837	2,164	1,482	(682)	8,776	8,837	0	0	1	Vote Budget Manager: Judith St John Budget Risk: Low Date forecast last reviewed: June 2011	0%
	Income	(1,185)	(1,185)	(296)	(225)	71	(1,185)	(1,185)	0	0	0		
	Net Expenditure	7,746	7,652	1,868	1,257	(611)	7,591	7,652	0	0	1		
E42 Sports & Physical Activity	Expenditure	4,767	4,277	743	731	(12)	4,245	4,277	0	0	1	Vote Budget Manager: Lisa Pottinger Budget Risk: High Date forecast last reviewed: June 2011	0%
	Income	(386)	(386)	(88)	185	273	(386)	(386)	0	0	0		
	Net Expenditure	4,381	3,891	655	916	261	3,859	3,891	0	0	1		
E43 Parks & Open Spaces	Expenditure	3,285	3,303	752	594	(158)	3,279	3,303	0	0	1	Vote Budget Manager: Michael Rowan Budget Risk: Medium Date forecast last reviewed: June 2011	0%
	Income	(339)	(339)	(85)	(24)	61	(339)	(339)	0	0	0		
	Net Expenditure	2,946	2,964	667	570	(97)	2,940	2,964	0	0	1		
E44 Arts & Events	Expenditure	2,243	2,252	546	604	58	2,249	2,252	0	0	0	Vote Budget Manager: Steve Murray Budget Risk: Low Date forecast last reviewed: June 2011	0%
	Income	(1,120)	(1,120)	(280)	(457)	(177)	(1,120)	(1,120)	0	0	0		
	Net Expenditure	1,123	1,132	266	147	(119)	1,129	1,132	0	0	0		
E45 Mile End Park	Expenditure	787	787	197	123	(74)	785	787	0	0	0	Vote Budget Manager: Michael Rowan Budget Risk: Low Date forecast last reviewed: June 2011	0%
	Income	(787)	(787)	(197)	(293)	(96)	(787)	(787)	0	0	0		
	Net Expenditure	0	0	0	(170)	(170)	(2)	0	0	0	(100)		
E47 Lifelong Learning	Expenditure	4,476	4,821	1,007	732	(275)	4,821	4,821	0	0	0	Vote Budget Manager: Judith St John Budget Risk: Low Date forecast last reviewed: June 2011	0%
	Income	(3,585)	(3,585)	(110)	(42)	68	(3,585)	(3,585)	0	0	0		
	Net Expenditure	891	1,236	897	690	(207)	1,236	1,236	0	0	0		
Cultural Services Total		24,623	24,411	5,442	4,315	(1,127)	24,289	24,411	0	0	1		0%
	Income	(7,536)	(7,536)	(1,089)	(862)	227	(7,536)	(7,536)	0	0	0		
	Net Expenditure	17,087	16,875	4,353	3,453	(900)	16,753	16,875	0	0	1	Service Head: Heather Bonfield	
E71 Service Integration	Expenditure	104	167	42	103	61	104	167	0	0	61	Vote Budget Manager: Shazia Hussain Budget Risk: Medium Date forecast last reviewed: June 2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	104	167	42	103	61	104	167	0	0	61		
Service Integration Total													
E30 Fleet Management	Expenditure	909	909	227	363	136	909	909	0	0	0	Vote Budget Manager: John Stevens Budget Risk: Low Date forecast last reviewed: June 2011	0%
	Income	(909)	(909)	(227)	(184)	43	(909)	(909)	0	0	0		
	Net Expenditure	0	0	0	179	179	0	0	0	0	0		
E31 Passenger Transport	Expenditure	5,171	5,171	1,293	992	(301)	5,171	5,171	0	0	0	Vote Budget Manager: John Stevens Budget Risk: Low Date forecast last reviewed: June 2011	0%
	Income	(5,171)	(5,171)	(1,293)	(930)	363	(5,171)	(5,171)	0	0	0		
	Net Expenditure	0	0	0	62	62	0	0	0	0	0		

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %		Variance (Previous & Latest Forecast Outturn) £'000 %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FRAG Status
E32 DSO Vehicle Workshop	Expenditure	489	489	122	111	(11)	489	489	0	0	0	Vote Budget Manager: John Stevens Budget Risk: Low Date forecast last reviewed: June 2011	0%
	Income	(489)	(489)	(122)	(54)	68	(489)	(489)	0	0	0		
	Net Expenditure	0	0	0	57	57	0	0	0	0	0		
E82 Street Trading	Expenditure	2,131	2,131	533	304	(229)	2,131	2,131	0	0	0	Vote Budget Manager: Gavin Dooley Budget Risk: Medium Date forecast last reviewed: June 2011	0%
	Income	(2,131)	(2,131)	(533)	(724)	(191)	(2,131)	(2,131)	0	0	0		
	Net Expenditure	0	0	0	(420)	(420)	0	0	0	0	0		
TOTAL FOR COMMUNITIES, LOCALITIES & CULTURE	Expenditure	111,539	114,299	25,273	19,536	(5,737)	113,028	114,299	0	0	1	Director: Stephen Halsey	0%
	Income	(41,402)	(43,899)	(11,177)	(5,516)	5,661	(42,727)	(43,899)	0	0	3		
	Net Expenditure	70,137	70,400	14,096	14,020	(76)	70,301	70,400	0	0	0		

CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

2% to 5% Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Forecast to Outturn)		Variance (Previous & Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FAG Status
									£'000	%	£'000	%		
J04 Major Project Development		Expenditure	2,799	3,264	816	881	65	3,462	3,417	153	5	(1)		
		Income	(1,146)	(1,352)	(338)	(17)	321	(1,540)	(1,540)	(188)	14			
		Net Expenditure	1,653	1,911	478	864	386	1,921	1,877	(35)	(2)	(2)	Vote Budget Manager: Owen Whalley Budget Risk: Low Date forecast last reviewed: 4th July 2011	-2%
J06 Development Decisions		Expenditure	2,212	2,500	625	538	(87)	2,609	2,582	81	3	(1)		
		Income	(2,292)	(2,334)	(584)	(516)	68	(2,334)	(2,340)	(6)	0	0		
		Net Expenditure	(80)	166	42	22	(20)	274	242	76	46	(12)	Vote Budget Manager: Owen Whalley Budget Risk: High Date forecast last reviewed: 4th July 2011	46%
K99 Building Control Trading Account		Expenditure	2,227	1,206	301	176	(125)	1,206	1,206	0	0	(0)	Budgets are realigned to reflect the actual costs of the services. There is a net nil impact on the general fund, as the trading accounts should be forecast to breakeven.	
		Income	(2,227)	(1,206)	(302)	(113)	189	(1,206)	(1,206)	0	(0)	(0)		
		Net Expenditure	0	(0)	(0)	63	63	(0)	(0)	0	(70)	(70)	Vote Budget Manager: Owen Whalley Budget Risk: High Date forecast last reviewed: 4th July 2011	-70%
K98 Local Land Charges Trading Account		Expenditure	392	392	98	11	(87)	362	391	(1)	(0)	8		
		Income	(430)	(430)	(108)	(58)	50	(443)	(430)	0	0	(3)		
		Net Expenditure	(38)	(38)	(10)	(47)	(37)	(82)	(39)	(1)	3	(52)	Vote Budget Manager: Owen Whalley Budget Risk: High Date forecast last reviewed: 4th July 2011	3%
TOTAL FOR DEVELOPMENT & BUILDING CONTROL		Expenditure	7,630	7,362	1,840	1,606	(234)	7,637	7,595	234	3	(1)		
		Income	(6,095)	(5,322)	(1,331)	(704)	627	(5,524)	(5,516)	(193)	4	(0)		
		Net Expenditure	1,535	2,039	510	902	393	2,114	2,080	40	2	(2)	Service Head: Owen Whalley	2%
J08 Programmes and Projects Funding		Expenditure	1,605	50	13	33	21	50	53	3	5	5		
		Income	(1,580)	(50)	(13)	0	13	(50)	(53)	(3)	5	5		
		Net Expenditure	25	0	0	33	33	0	0	0	0	0	Vote Budget Manager: Chris Holme Budget Risk: Low Date forecast last reviewed: 4th July 2011	0%
J12 Resources		Expenditure	3,143	2,645	661	681	20	2,778	2,815	170	6	1		
		Income	(662)	(713)	(178)	0	178	(875)	(875)	(161)	23	(0)		
		Net Expenditure	2,481	1,932	483	681	198	1,903	1,941	9	0	2	Vote Budget Manager: Chris Holme Budget Risk: Low Date forecast last reviewed: 4th July 2011	0%
TOTAL FOR RESOURCES		Expenditure	4,748	2,695	674	714	40	2,828	2,868	173	6	1		
		Income	(2,242)	(763)	(191)	0	191	(925)	(927)	(164)	21	0		
		Net Expenditure	2,506	1,932	483	714	231	1,903	1,941	9	0	2	Service Head: Chris Holme	0%
J14 Management & Support Services		Expenditure	3,577	3,892	973	1,317	344	4,054	4,035	143	4	(0)		
		Income	(13)	(58)	(15)	(76)	(61)	(277)	(277)	(219)	376	(0)		
		Net Expenditure	3,564	3,833	958	1,241	283	3,777	3,758	(76)	(2)	(1)	Aman Dalvi Budget Risk: Low Date forecast last reviewed: 4th July 2011	-2%
J16 Asset Management		Expenditure	1,492	1,492	373	324	(49)	1,574	1,528	36	2	(3)	Committed spend relating to community buildings safety works is reflected in a correspondingly higher assumed drawdown from reserves.	
		Income	(1,024)	(1,024)	(256)	(55)	201	(1,129)	(1,138)	(114)	11	1		
		Net Expenditure	468	468	117	269	152	445	390	(78)	(17)	(4)	Service Head: Andy Algar Budget Risk: Medium Date forecast last reviewed: 4th July 2011	-17%
J18 Olympics		Expenditure	947	863	216	225	9	874	770	(93)	(11)			
		Income	(166)	(166)	(41)	16	57	(166)	(116)	50	(30)			
		Net Expenditure	781	697	174	241	67	708	654	(43)	(6)	(4)	Service Head: Nick Smales Budget Risk: Low Date forecast last reviewed: 4th July 2011	-6%
J20 Strategy, Regeneration and Sustainability		Expenditure	3,153	3,347	837	524	(313)	3,347	2,653	(694)	(21)			
		Income	(2,007)	(2,007)	(502)	(30)	472	(2,037)	(1,395)	612	(31)			
		Net Expenditure	1,146	1,340	335	494	159	1,310	1,258	(82)	(6)	(4)	Service Head: Jackie Odunoye Budget Risk: Medium Date forecast last reviewed: 4th July 2011	-6%

CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

2% to 5% Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	FAG Status
									£'000	%		
J22 Housing Regeneration	Expenditure	506	506	127	199	72	517	517	11	2	(0)	-3%
	Income	(588)	(588)	(147)	0	147	(597)	(597)	(9)	1	0	
	Net Expenditure	(82)	(82)	(20)	199	219	(80)	(80)	2	(3)	0	
											Service Head: Chris Worby Budget Risk: Medium Date forecast last reviewed: 4th July 2011	
J24 Employment & Enterprise	Expenditure	2,163	2,326	582	393	(189)	2,326	2,349	23	1	1	0%
	Income	(1,237)	(1,520)	(380)	71	451	(1,543)	(1,543)	(23)	2	0	
	Net Expenditure	926	806	202	464	262	784	806	(0)	(0)	3	
											Service Head: Nick Smales Budget Risk: Low Date forecast last reviewed: 4th July 2011	
J26 Lettings	Expenditure	2,535	2,535	634	471	(163)	2,535	2,628	93	4	4	10%
	Income	(1,658)	(1,658)	(415)	(1)	414	(1,660)	(1,660)	(2)	0	0	
	Net Expenditure	877	877	219	470	251	874	967	90	10	11	
											The establishment map has been reviewed and the budget will be re-aligned to reflect the establishment, hence the outturn will be in line with the revised budget. Service Head: Colin Cormack Budget Risk: Low Date forecast last reviewed: 4th July 2011	
J30 BSF Programme	Expenditure	1,442	1,192	298	854	556	1,170	3,086	1,894	159	164	0%
	Income	(940)	(940)	(235)	(770)	(535)	(940)	(2,833)	(1,893)	201	201	
	Net Expenditure	502	252	63	84	21	230	253	1	0	10	
											Additional costs relating to the Building Schools for the Future PFI contract will be funded by an agreed drawdown from reserves. Service Head: Ann Sutcliffe Budget Risk: Medium Date forecast last reviewed: 4th July 2011	
J32 Admin Buildings	Expenditure	22,399	19,631	4,908	5,017	109	20,239	20,372	740	4	1	-4%
	Income	(18,289)	(18,289)	(4,572)	(4,174)	398	(18,789)	(19,085)	(796)	4	2	
	Net Expenditure	4,110	1,343	336	843	507	1,451	1,286	(56)	(4)		
											The forecast includes a projected £500k additional liability relating to National Non-Domestic Rates (NDR). This pressure forms part of the growth contingency established as part of the 2011/12 budget process, and the forecast outturn assumes that this contingency is applied to offset this pressure. Service Head: Andy Algar Budget Risk: High Date forecast last reviewed: 4th July 2011	
J34 Depots	Expenditure	476	364	91	32	(59)	473	473	109	30	0	-115%
	Income	(459)	(459)	(115)	(113)	1	(459)	(459)	0	0	0	
	Net Expenditure	17	(95)	(24)	(81)	(58)	14	14	109	(115)	0	
											The forecast overspend is due to pressures relating to the Sutton Street and Toby Lane depots. Service Head: Andy Algar Budget Risk: Medium Date forecast last reviewed: 4th July 2011	
J40 Homeless & Housing Advice	Expenditure	37,838	31,274	7,818	5,432	(2,386)	32,301	31,909	635	2	(1)	0%
	Income	(36,685)	(30,121)	(7,530)	(7,459)	71	(31,148)	(30,758)	(638)	2	(1)	
	Net Expenditure	1,153	1,153	288	(2,027)	(2,315)	1,153	1,150	(3)	(0)	0	
											The forecast includes assumed drawdowns from the Homelessness reserve. Vote Budget Manager: C.Cormack Budget Risk: High Date forecast last reviewed: 4th July 2011	
TOTAL FOR DEVELOPMENT & RENEWAL	Expenditure	88,906	77,480	19,370	17,108	(2,262)	79,875	80,783	3,303	4	1	-1%
	Income	(71,403)	(62,916)	(15,729)	(13,295)	2,434	(65,193)	(66,305)	(3,389)	5	2	
	Net Expenditure	17,503	14,564	3,641	3,813	172	14,683	14,478	(86)	(1)	(1)	
											Director: Aman Dalvi	
SERVICE TRANSFER TO/FROM OTHER DIRECTORATES												
C18 Third Sector Team - transfer from CE	Expenditure		2,481	620	353	(267)	2,481	2,587	106	4	4	4%
	Income		(50)	(13)	(20)	(8)	(50)	(70)	(20)	40	40	
	Net Expenditure		2,431	608	333	(275)	2,431	2,517	86	4	4	
											Risk: A review of this budget has identified that there is an ongoing pressure relating to staff salaries. The Directorate is actively reviewing the 3rd sector requirement for savings opportunities where there is a net risk of a £0.2million overspend Vote Budget Manager: Abid Hussain Budget Risk: High Date forecast last reviewed:	
REVISED TOTAL FOR DEVELOPMENT & RENEWAL	Expenditure	88,906	79,961	19,990	17,461	(2,529)	82,356	83,370	3,409	4	1	0%
	Income	(71,403)	(62,966)	(15,741)	(13,315)	2,426	(65,243)	(66,374)	(3,409)	5	2	
	Net Expenditure	17,503	16,995	4,249	4,146	(103)	17,114	16,995	(0)	(0)	(1)	
											Director: Aman Dalvi	

CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

2% to 5%
Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

RESOURCES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status	
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)	Variance (Previous & Latest Forecast)				
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
R34 Internal Audit	Expenditure	799	799	200	200	0	799	799	0	0	0	The budget to date versus the actuals to date reflects accruals and audit contract expenditure to be incurred at year-end.	0%	
	Income	(973)	(973)	(243)	(243)	0	(973)	(973)	0	0	0			
	Net Expenditure	(174)	(174)	(44)	(43)	1	(174)	(174)	0	0	0			Vote Budget Manager: Minesh Jani Budget Risk: Medium Date forecast last reviewed: 25/07/2011
R40 Risk Management	Expenditure	681	681	170	118	(52)	681	681	0	0	0	Vote Budget Manager: Minesh Jani Budget Risk: Medium Date forecast last reviewed: 25/07/2011	0%	
	Income	(592)	(592)	(148)	(110)	38	(592)	(592)	0	0	0			
	Net Expenditure	89	89	22	8	(14)	89	89	0	0	0			
TOTAL FOR AUDIT & RISK		Expenditure	1,480	1,480	370	318	(52)	1,480	1,480	0	0	0	0%	
		Income	(1,565)	(1,565)	(391)	(353)	38	(1,565)	(1,565)	0	0	0	0	
		Net Expenditure	(85)	(85)	(21)	(35)	(14)	(85)	(85)	0	0	0	0	Service Head: Minesh Jani
R36 Council Tax & NNDR	Expenditure	33,865	33,865	8,466	8,856	390	33,865	33,865	0	0	0	Variances to date has been adjusted to reflect "time lag" between expenditure incurred and grant subsidy received.	0%	
	Income	(31,197)	(31,197)	(7,799)	(8,189)	(390)	(31,197)	(31,197)	0	0	0			
	Net Expenditure	2,668	2,668	667	667		2,668	2,668	0	0	0			Vote Budget Manager: Roger Jones Budget Risk: High Date forecast last reviewed: 27/07/2011
R42 Debtors Income Service	Expenditure	1,218	1,218	305	275	(30)	1,218	1,218	0	0	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 27/07/2011	0%	
	Income	(1,185)	(1,185)	(296)	(316)	(20)	(1,185)	(1,185)	0	0	0			
	Net Expenditure	33	33	8	(41)	(49)	33	33	0	0	0			
R44 Cashiers	Expenditure	480	480	120	151	31	480	480	0	0	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 27/07/2011	0%	
	Income	(508)	(508)	(127)	(95)	32	(508)	(508)	0	0	0			
	Net Expenditure	(28)	(28)	(7)	56	63	(28)	(28)	0	0	0			
R48 Information Services	Expenditure	8,948	9,342	2,336	2,367	32	9,342	9,342	0	0	0	The budget to date versus the actuals to date has been adjusted for accruals - expenditure to be incurred at year-end and also two disputed Comms invoices that are being progressed with contractors.	0%	
	Income	(9,674)	(9,673)	(2,418)	(2,449)	(31)	(9,673)	(9,673)	0	0	0			
	Net Expenditure	(726)	(331)	(83)	(82)	1	(331)	(331)	0	0	0			Vote Budget Manager: Claire Symonds Budget Risk: High Date forecast last reviewed: 27/07/2011
R50 Customer Access	Expenditure	6,745	6,650	1,663	1,593	(70)	6,650	6,650	0	0	0	Service's funding has reduced because of changes to basis of SLA income in 2011-12 without reductions in expenditure. Also, included in the budget to date variance is income anticipated to be received. Further actions are planned to address remaining expenditure and income shortfalls.	0%	
	Income	(3,305)	(3,305)	(826)	(56)	770	(3,305)	(3,305)	0	0	0			
	Net Expenditure	3,440	3,345	836	1,537	701	3,345	3,345	0	0	0			Vote Budget Manager: Claire Symonds Budget Risk: High Date forecast last reviewed: 26/07/2011
R54 Housing Benefits	Expenditure	187,969	187,969	46,992	62,655	(15,663)	187,969	187,969	0	0	0	Variances to date has been adjusted to reflect "time lag" between expenditure incurred and grant subsidy received.	0%	
	Income	(187,474)	(187,474)	(46,869)	(62,531)	15,663	(187,474)	(187,474)	0	0	0			
	Net Expenditure	495	495	124	124	(0)	495	495	0	0	0			Vote Budget Manager: Steve Hill Budget Risk: High Date forecast last reviewed: 27/07/2011
R58 Benefits Admin	Expenditure	8,034	8,034	2,009	1,973	(36)	8,034	8,034	0	0	0	Vote Budget Manager: Steve Hill Budget Risk: High Date forecast last reviewed: 27/07/2011	0%	
	Income	(6,217)	(6,217)	(1,554)	(1,519)	35	(6,217)	(6,217)	0	0	0			
	Net Expenditure	1,817	1,817	454	454	(0)	1,817	1,817	0	0	0			

RESOURCES	FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status		
	Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)					
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%					
R60 Reprographics	Expenditure	421	421	105	124	19	421	421	0	0	0				
	Income	(425)	(425)	(106)	(53)	53	(425)	(425)	0	0	0				
	Net Expenditure	(4)	(4)	(1)	71	72	(4)	(4)	0	0	0				
													Vote Budget Manager: Steve Burr Budget Risk: Low Date forecast last reviewed: 27/07/2011	0%	
TOTAL FOR CUSTOMER ACCESS & ICT	Expenditure	247,680	247,979	61,995	77,994	(15,326)	247,979	247,979	0	0	0				
	Income	(239,986)	(239,984)	(59,996)	(75,208)	16,113	(239,984)	(239,984)	0	0	0				
	Net Expenditure	7,694	7,995	1,999	2,786	787	7,995	7,995	0	0	0				
													Service Head: Claire Symonds	0%	
R38 Procurement	Expenditure	1,008	1,008	252	225	(27)	1,008	1,008	0	0	0				
	Income	(752)	(752)	(188)	(322)	(134)	(752)	(752)	0	0	0				
	Net Expenditure	256	256	64	(97)	(161)	256	256	0	0	0				
													The budget to date versus the actuals to date reflects a Comensura refund which is a one-off in 2011-12 and has been earmarked for additional procurement training. Vote Budget Manager: Richard Parsons Budget Risk: Medium Date forecast last reviewed: 20/07/2011	0%	
R46 Payments	Expenditure	634	634	159	121	(38)	634	634	0	0	0				
	Income	(803)	(803)	(201)	(200)	1	(803)	(803)	0	0	0				
	Net Expenditure	(169)	(169)	(42)	(79)	(37)	(169)	(169)	0	0	0				
													Vote Budget Manager: Richard Parsons Budget Risk: Low Date forecast last reviewed: 23/06/2011	0%	
TOTAL FOR PROCUREMENT & PAYMENTS	Expenditure	1,642	1,642	411	346	(65)	1,642	1,642	0	0	0				
	Income	(1,555)	(1,555)	(389)	(522)	(133)	(1,555)	(1,555)	0	0	0				
	Net Expenditure	87	87	22	(176)	(198)	87	87	0	0	0				
													Service Head: Richard Parsons	0%	
R32 Corporate Finance	Expenditure	2,281	2,281	570	570	(0)	2,281	2,281	0	0	0				
	Income	(2,261)	(2,261)	(565)	(565)	0	(2,261)	(2,261)	0	0	0				
	Net Expenditure	20	20	5	5		20	20	0	0	0				
													Vote Budget Manager: Peter Hayday Budget Risk: Medium Date forecast last reviewed: 20/07/2011	0%	
R82 Non-Distributed Costs	Expenditure	1,395	1,209	302	322	20	1,209	1,209	0	0	0				
	Income				(20)	(20)			0	0	0				
	Net Expenditure	1,395	1,209	302	302	(0)	1,209	1,209	0	0	0				
													Vote Budget Manager: Peter Hayday Budget Risk: Low Date forecast last reviewed: 20/07/2011	0%	
TOTAL FOR CORPORATE FINANCE & NDC	Expenditure	3,676	3,490	873	892	20	3,490	3,490	0	0	0				
	Income	(2,261)	(2,261)	(565)	(585)	(20)	(2,261)	(2,261)	0	0	0				
	Net Expenditure	1,415	1,229	307	307	(0)	1,229	1,229	0	0	0				
													Service Head: Peter Hayday	0%	
R62 Business Development	Expenditure	560	560	140	799	659	560	560	0	0	0				
	Income	(560)	(560)	(140)	(799)	(659)	(560)	(560)	0	0	0				
	Net Expenditure	0	0	0	0	0	0	0	0	0	0				
													Project related expenditure to be funded at year-end. Vote Budget Manager: Jens Gemmill/Ekbal Hussain Budget Risk: Low Date forecast last reviewed:	ate refer	
TOTAL FOR BUSINESS DEVELOPMENT	Expenditure	560	560	140	799	659	560	560	0	0	0				
	Income	(560)	(560)	(140)	(799)	(659)	(560)	(560)	0	0	0				
	Net Expenditure	0	0	0	0	0	0	0	0	0	0				
													Service Head: Jens Gemmill/Ekbal Hussain	Serv	
R90 HR Strategy	Expenditure	1,486	1,486	372	457	86	1,486	1,486	0	0	0				
	Income	(1,253)	(1,253)	(313)	(291)	22	(1,253)	(1,253)	0	0	0				
	Net Expenditure	233	233	58	166	108	233	233	0	0	0				
													Vote Budget Manager: Simon Kilbey Budget Risk: High Date forecast last reviewed: 02/08/2011	0%	
R92 HR Consultancy	Expenditure	3,021	3,021	755	790	35	3,021	3,021	0	0	0				
	Income	(2,914)	(2,914)	(729)	(804)	(76)	(2,914)	(2,914)	0	0	0				
	Net Expenditure	107	107	27	(14)	(41)	107	107	0	0	0				
													Vote Budget Manager: Simon Kilbey Budget Risk: High Date forecast last reviewed: 02/08/2011	0%	
R94 HR Operations	Expenditure	2,376	2,376	594	750	156	2,376	2,376	0	0	0				
	Income	(2,582)	(2,582)	(646)	(543)	103	(2,582)	(2,582)	0	0	0				
	Net Expenditure	(206)	(206)	(52)	207	259	(206)	(206)	0	0	0				
													Vote Budget Manager: Simon Kilbey Budget Risk: High Date forecast last reviewed: 02/08/2011	0%	

RESOURCES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status		
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)	Variance (Previous & Latest Forecast)					
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%				
R96 PAS Schemes	Expenditure	1,190	1,190	298	274	(24)	1,190	1,190	0	0	0				
	Income	(683)	(683)	(171)	(339)	(168)	(683)	(683)	0	0	0				
	Net Expenditure	507	507	127	(65)	(192)	507	507	0	0	0				
												Vote Budget Manager: Simon Kilbey Budget Risk: High Date forecast last reviewed: 02/08/2011	0%		
TOTAL FOR HR SERVICES															
	Expenditure	8,073	8,073	2,018	2,271	253	8,073	8,073	0	0	0				
	Income	(7,432)	(7,432)	(1,858)	(1,977)	(119)	(7,432)	(7,432)	0	0	0				
	Net Expenditure	641	641	160	294	134	641	641	0	0	0				
												The budget to date versus actuals to date reflects additional HR costs incurred and lower income received at the first quarter. Further actions to address these higher costs and lower income received within the service. Service Head: Simon Kilbey	0%		
R80 Directors Office	Expenditure	522	506	127	108	(19)	506	506	0	0	0				
	Income	0	0	0	0	0	0	0	0	0	0				
	Net Expenditure	522	506	127	108	(19)	506	506	0	0	0				
												Vote Budget Manager: Sam Shand Budget Risk: Low Date forecast last reviewed: 02/08/2011	0%		
TOTAL FOR RESOURCES															
	Expenditure	263,633	263,730	65,933	82,728	(14,530)	263,170	263,170	0	0	0				
	Income	(253,359)	(253,357)	(63,339)	(79,444)	15,220	(252,797)	(252,797)	0	0	0				
	Net Expenditure	10,274	10,373	2,594	3,284	690	10,373	10,373	0	0	0				
												Director: Chris Naylor	0%		

CORPORATE MONTHLY BUDGET MONITORING - JUNE 2011

CORPORATE COSTS & CAPITAL FINANCING		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status			
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)					
								£'000	%	%						
CORPORATE COSTS & CAPITAL FINANCING		Expenditure	19,385	15,843	356	738	382	15,843	15,843	0	0	0				0%
		Income			0	(506)	(506)			0	0	0				
		Net Expenditure	19,385	15,843	356	232	(124)	15,843	15,843	0	0	0	Director:	C Naylor		